



ADRA



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Annual Report 2025



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Justice. Compassion. Love.



Foreword from the Executive Board

The year 2025 was marked by profound global upheaval, complex crises, and growing uncertainty for ADRA Germany. Wars, displacement, hunger, the impacts of climate change, and increasing social tensions further intensified the humanitarian landscape. Yet amid these challenges, one truth became especially clear: hope is never merely an abstract idea – it becomes visible wherever people choose to act with determination. This conviction has guided our work throughout the year and strengthened our commitment to serving those most in need.

At the same time, we faced challenges unlike any we had experienced in recent years. Declining public funding and increasing uncertainty surrounding institutional financing made it significantly more difficult to plan our work. Processes became more complex, decisions had to be made under increasingly challenging conditions, and programs required careful adaptation. At the same time, growing administrative and organizational demands called for exceptional flexibility, resilience, and a strong sense of responsibility from our staff.

Despite these challenging circumstances, ADRA Germany was able to continue or successfully complete important projects in more than 30 countries throughout 2025. Together with our local partners, we provided support to people affected by humanitarian emergencies, strengthened livelihoods, and helped create new opportunities for the future. This demonstrates that humanitarian assistance and development cooperation can remain effective even under difficult conditions when they are grounded in strong partnerships, professional expertise, and a shared commitment to our values.

At the same time, we significantly expanded our advocacy efforts in 2025. In response to growing crises and rising humanitarian needs, we have strongly advocated for a “humanitarian turnaround” – a fundamental shift in the way humanitarian action is supported and prioritized. Our message is clear: human suffering must not simply be managed; it must be addressed through decisive political action. At a time when funding is being reduced, humanitarian access is becoming more restricted, and humanitarian principles are increasingly under pressure, there is an urgent need for a strong voice that stands for protection, dignity, and justice.

In 2025, we also further strengthened our commitment to climate justice, environmental protection, and sustainability by embedding these issues even more consistently as cross-cutting priorities across all areas of our work. The impacts of the climate crisis continue to fall most heavily on those who are already the most vulnerable. Humanitarian assistance and development cooperation must therefore be environmentally responsible, resilient, and forward-looking. This commitment is even more important at a time when public attention to these issues appears to be declining.



Throughout 2025, our work continued to be guided by the biblical call: Speak up for those who cannot speak for themselves, for the rights of all who are destitute. Speak up and judge fairly; defend the rights of the poor and needy. (Proverbs 31, 8-9) This biblical calling strengthens our commitment to stand faithfully alongside people in vulnerable situations – with courage, integrity, and hope, guided by justice, compassion, and love.

We invite you to continue standing with us in this mission – through your generosity, your support, and your commitment.

A handwritten signature in blue ink, reading "Christian Molke".

Christian Molke
Chair of the Executive Board

About Us



Who We Are

ADRA Germany is an international humanitarian organization that implements programs in humanitarian assistance, development cooperation, and development education. Founded in 1986, ADRA is an independent non-governmental organization affiliated with the Protestant Seventh-day Adventist Church. Guided by the principle of helping people to help themselves, we work in partnership with communities and local organizations through **ADRA's global network of 122 country offices**, empowering people to build resilient and self-determined lives. *ADRA stands for Adventist Development and Relief Agency.*

Our Vision

Our vision is a just world filled with hope, compassion, and love. We envision a society in which every person can live in physical, mental, and social well-being. Everyone should have the opportunity to live a fulfilling and dignified life and to realize their full potential in freedom.

Our Mission

Our mission is to bring hope and create opportunities for people in need. Together with our partners and supporters, we work towards a healthy environment and peaceful societies. Through sustainable action, we improve the living conditions of families in the world's most disadvantaged communities, empowering them to build a better future.

Our Values

ADRA is a specialist in humanitarian assistance and development cooperation. We place people in need at the center of our work, regardless of their religious or political beliefs, ethnic background, age, or gender. We are committed to a world free from injustice, hunger, and poverty. Through our work, we seek to put our Christian values – justice, compassion, and love – into action.

Our Goal

Our goal is to work in partnership with people in crisis-affected regions, treating them as equal partners and empowering them to lead self-determined lives through sustainable solutions. To achieve this, we collaborate closely with governments, ADRA country offices, and other local organizations to improve living conditions, strengthen communities, and create lasting positive change.

How We Work

Humanitarian Principles as the Foundation of Our Work

People affected by disasters who find themselves in humanitarian crises and are unable to cope without assistance have a right to humanitarian aid and protection. ADRA's work is guided by international humanitarian law and the humanitarian principles that have evolved from the Fundamental Principles of the International Red Cross and Red Crescent Movement. In 1991, the principles of **humanity, impartiality, and neutrality** were formally established as the foundation of international humanitarian action. In 2003, they were complemented by the principle of **independence**. We operate independently of political and economic interests. The sole purpose of humanitarian action is to alleviate human suffering.

Joining Forces Through Strong Partnerships

Our global network is built on partnerships between internationally and nationally operating ADRA country offices, organized within a federated structure, as well as with local non-governmental organizations. We actively involve communities in the design and implementation of our programs, strengthen their capacity for self-help, and build their resilience to future crises. Humanitarian assistance that recognizes and responds to the needs and priorities of affected people lays the foundation for sustainable development. Through this approach, we strengthen local civil society and support communities in advocating for their rights and interests. Our work is consistently guided by a human rights-based approach. **ADRA Germany is a founding member of Aktion Deutschland Hilft (Germany's Relief Coalition), Together with Africa, and Association for Development Policy and Humanitarian Aid NGOs (VENRO).** By working with strong partners, we combine expertise and resources, enabling humanitarian assistance to reach people more quickly and effectively.

Working with Local Partners

Localization means actively involving local and national actors in every phase of humanitarian action. By intentionally supporting locally led initiatives, we strengthen existing capacities and structures in a sustainable way. This enhances the independence of our partner organizations and increases their ability to respond quickly and effectively to crises and disasters over the long term. Local actors include non-governmental organizations based in the communities where they operate, as well as national and subnational public institutions engaged in humanitarian response. A locally led approach to humanitarian action gives local and national actors a leading role in decision-making. Their independence, expertise, access, and understanding of the local context are essential to the planning and implementation of our programs. By working through local partners, humanitarian assistance can be delivered more effectively, tailored to local needs, and implemented in a timely and resource-efficient manner.¹

Localization Creates Lasting Impact

Strengthening local structures not only conserves resources in the short term – for example, by reducing transport distances – but also supports the long-term development and resilience of local institutions and



communities. Localization contributes to climate protection while fostering sustainable development at the national and community levels. ADRA is committed to expanding the number of local actors we support, both directly and indirectly. We believe this commitment begins at home by further strengthening the localization approach within ADRA Germany itself. As one of the world's leading donors of humanitarian assistance, Germany plays a pivotal role in shaping the future of humanitarian action. For this reason, ADRA actively contributes to national policy discussions and advocacy efforts to advance localization and strengthen the humanitarian system.

¹ https://wcaro.unfpa.org/en/publications/humanitarian-roadmap-strengthening-localized-preparedness-and-response?utm_source=https://www.icvanetwork.org/resource/localisation-in-humanitarian-leaders-hip-2/

Investing in Local Structures for Greater Impact

Open communication and partnerships based on mutual respect are the foundation of ADRA's international work. Throughout every project, we are guided by the principles of independence, collaboration, and shared responsibility. The ADRA country offices that implement our programs are legally independent organizations and an integral part of local civil society. Many of these offices have grown out of local initiatives, and their staff are members of the communities they serve. This creates trusted, long-term relationships and ensures sustained access to the people and places where assistance is needed most. At the same time, these country offices receive technical, administrative, and financial support from other members of the ADRA network. Decision-making authority, however, remains with the local offices, which

design, manage, and implement their own programs. They also participate in local and national coordination mechanisms to ensure effective collaboration with other humanitarian actors. Our programs are as local as possible and as international as necessary to ensure sustainability, quality, and effectiveness in complex and fragile contexts. **Creating a sustainable, equitable, and collaborative future requires a fundamental shift in the way humanitarian action is organized. By investing in national systems and local actors, emergency assistance can reach affected communities more quickly, more appropriately, and with greater impact. At the same time, these investments strengthen national response capacities and respect local ownership and sovereignty. The humanitarian sector is undergoing a significant transformation towards locally led action, and ADRA is proud to be an active part of this ongoing change.**

Measuring the Impact of Our Projects

Monitoring and evaluation are integral to the way we work. We are committed to continuous learning so that we can improve our programs, strengthen our impact, and reach even more people in need. Evaluations provide a systematic assessment of the effectiveness of development and humanitarian programs, interventions, and strategies. They enable us to measure progress against project objectives, adapt our work to the evolving needs of communities, and remain accountable to the people we serve, our partners, and our donors. We use a range of evaluation methods tailored to the nature of each project. For example, we assess our programs against the Organization for Economic Cooperation and Development (OECD) evaluation criteria: **relevance, coherence, effectiveness, efficiency, impact, and sustainability**. For larger emergency response programs, we also conduct **real-time evaluations**, which focus on capturing immediate lessons to improve ongoing operations rather than assessing longer-term outcomes. Internal evaluations are carried out by ADRA's **MEAL** (Monitoring, Evaluation, Accountability, and Learning) team. When an independent assessment is required, we commission external evaluators. Evaluations not only assess the implementation and impact of a project; they also help us determine whether people in the project communities have had meaningful opportunities to voice their needs, concerns, and priorities, and whether interventions have been designed and implemented in response to those needs.



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Working Responsibly: A Risk-Informed Approach

Humanitarian assistance should be needs-based, targeted, and culturally sensitive, ensuring that it does not inadvertently worsen the situation of people affected by disasters. **ADRA applies the Do No Harm principle to identify and prevent potential negative consequences for affected communities, conflict dynamics, and the environment at an early stage.**

Taking Responsibility and Ensuring Accountability

We are accountable both to the people we serve and to those who make our work possible through their support. We therefore ensure that all funds entrusted to us are managed responsibly and transparently, and we regularly evaluate the effectiveness of our work. ADRA has contributed to the development of internationally recognized humanitarian standards, including the Sphere Standards and the *Core Humanitarian Standard*. Under our “MEAL” (*Monitoring, Evaluation, Accountability, and Learning*) framework, every project is systematically monitored and evaluated, enabling us to capture lessons learned and continuously improve our programs. This commitment to accountability and learning helps us respond more effectively to the needs of people in crisis while strengthening ADRA as a learning organization.

Ethical Fundraising

ADRA is committed to ethical, transparent, and responsible fundraising. We adhere to the fundraising guidelines of the *German Central Institute for Social Issues (DZI)* and the codes of conduct of VENRO, ensuring that our donors receive truthful and transparent information about our work and its impact. We reject the use of inappropriate emotional appeals or intrusive representations in words, images, or audiovisual media. The dignity of the people featured in our communications is always respected, and no individual is ever portrayed or instrumentalized for the purpose of increasing donations. We also accept financial contributions only from companies whose values and business practices are compatible with our own.

Certified and Recommended

ADRA Germany has been awarded the DZI Seal of Approval by the **German Central Institute for Social**



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Issues (DZI) every year since 2010 in recognition of its transparency, efficiency, and responsible stewardship of donated funds. We are also a member of Deutscher Spendenrat, an organization that promotes the highest standards of transparency, efficiency, and sustainability in charitable giving. Through our membership in the **Initiative Transparente Zivilgesellschaft**, we are committed to making comprehensive and transparent information publicly available. By signing the initiative's voluntary declaration of commitment to recognized transparency standards, we affirm that accountability and transparency are fundamental principles guiding the responsible use of entrusted funds. In addition, we voluntarily adhere to internationally recognized agreements and ethical quality standards, including the VENRO Code of Conduct. For more information, please visit adra.de/transparenz.



Protecting Personal Data

We treat all personal data confidentially and in full compliance with the requirements of the General Data Protection Regulation (GDPR). This ensures that personal information is protected and that the privacy of every individual is respected. Safeguarding personal data is essential to maintaining the trust of our staff, project participants, partners, and donors. By consistently complying with data protection regulations, we uphold our responsibility to those we serve and support while ensuring compliance with applicable legal requirements.

Corporate Partnerships for Sustainable Impact

Join ADRA's global humanitarian response and long-term development work. We provide rapid, effective, and flexible assistance wherever people are affected by disasters and humanitarian crises. Through sustainable programs, we address the root causes of injustice arising from conflict, crises, and the impacts of climate change. Together with your company, we can improve the lives of vulnerable families – especially children, women, and older people – and help create lasting opportunities for a more just and resilient future.

Whether on our website or across our social media channels, we share stories from our colleagues working in humanitarian response and development cooperation. These first-hand insights show how your support reaches people in our programs and makes a meaningful difference in their lives. We look forward to connecting with you. Our team will be happy to provide personalized advice, discuss the impact your support can achieve, and help you showcase your partnership with ADRA as part of your company's social commitment.

Regular Giving Sustains Our Work

By becoming a regular donor, you provide reliable, long-term support for ADRA's work around the world. Your ongoing contributions enable us to respond quickly to humanitarian emergencies, implement sustainable programs, and support people on their path out of poverty and crisis over the long term. Regular donations also help us multiply the impact of every contribution. They enable us to secure additional funding from public donors, including the German Federal Government and the European Union. On average, every euro donated by our

The Impact of Your Regular Giving

When Beatrice opened her small shop in the village of Sangaiwe in northern Tanzania, she had a clear goal: to secure her family's income and become more financially independent. In addition to farming, Beatrice runs a small shop selling beverages and everyday essentials. But running the business soon became a major challenge. Without access to electricity, she was unable to keep drinks refrigerated. In the intense heat, many products spoiled, and she lost up to 70 per cent of her stock—even though demand for cold drinks was high. At the same time, she lacked basic skills in accounting and business planning, making it difficult for her business to grow.

Sustainable Support Instead of Short-Term Relief

Through an ADRA project, Beatrice received targeted, long-term support that helped her strengthen both her business and her future:

- a solar-powered refrigerator, enabling her to store and sell chilled drinks
- training in business management and bookkeeping
- access to low-interest microloans through local savings groups

Today, Beatrice earns the equivalent of €35 to €50 per day from her business. This additional income allows her to provide for her family, invest in her business, and build greater financial security. Beatrice's story illustrates the lasting impact of regular giving. Rather than providing short-term relief alone, regular donations lay the foundation for sustainable development. They enable us to plan, implement, and support projects over the long term, empowering people like Beatrice to shape their own future. By becoming a regular donor, you provide lasting support—and help change lives, one step at a time.

supporters allows us to leverage an additional five to ten euros in public funding. This multiplication of resources enables us to develop larger-scale projects, extend our reach, and provide life-changing assistance to even more people in need.

Our Strategy

Our 2024–2028 Strategic Framework defines how we will strengthen our role in an increasingly complex global environment. Four strategic pillars—Values, Funding, People, and Programs—form the foundation of our strategy, guiding both our organizational growth and our commitment to achieving meaningful and lasting impact.

1. Values

ADRA sees itself as a bridge-builder and peacemaker, bringing people together across cultural, religious, and social boundaries. Our values are rooted in the humanitarian principles, the Universal Declaration of Human Rights, and Christian ethics. These values are not only articulated but actively lived, reflected upon, and translated into concrete action. In this way, ADRA positions itself as an organization guided by compassion, justice, and love for others.

2. Funding

To ensure long-term stability, ADRA is committed to diversifying its funding base. We seek to engage new institutional and private donors while exploring innovative financing mechanisms. Transparency and accountability guide the responsible management of our resources and strengthen the trust of our partners and stakeholders.

3. People (Organization and Culture)

ADRA fosters a participatory organizational culture characterized by respect, shared decision-making, transparency, and decentralized leadership. Our goal is to make ADRA an employer of choice for the long term. To achieve this, we invest in professional development, technical expertise, and employee retention. In light of ongoing global crises and increasing workplace demands, the well-being of the people who work for ADRA – including those serving in high-risk environments – is a top priority.

4. Programs (Extended Nexus, Climate, and Systems Change)

ADRA's programmatic approach is guided by the extended nexus, which integrates humanitarian assistance, development cooperation, socio-ecological business models, and peacebuilding. Our programs are designed to strengthen socio-ecological resilience while making disaster risk management, social ventures, and integrated



development approaches standard practice. In response to the climate crisis, ADRA is further expanding its sustainability strategy and strengthening its role as an expert in greenhouse gas reduction and climate change adaptation.

By consistently focusing on its core values, diversifying its funding base, fostering a strong organizational culture, and implementing forward-looking programs, ADRA actively helps shape global developments. Its strategy is designed to connect people, drive transformation, and create lasting impact.

How Does ADRA Put Its Strategy into Action?

An organization-wide planning and performance management process translates the strategy into annual operational objectives. Each department develops context-specific, measurable, and innovative goals that are closely aligned with the four strategic pillars – Values, Funding, People, and Programs. A centralized reporting and performance management system enables regular reflection by the leadership team and ensures that ADRA remains agile and responsive to an evolving global environment.

Clear organizational structures and strong governance ensure that the strategy is not merely a written document but is implemented effectively throughout the organization. It serves as a living management framework that enables ADRA to expand its impact, strengthen resilience, and act with a long-term, future-oriented perspective.

Humanitarian Assistance and Development Cooperation Worldwide

All of our projects contribute to the **17 Sustainable Development Goals (SDGs)** adopted by the United Nations. Every five years, ADRA defines the thematic priorities that guide our programmatic work. Our objective through 2026 is to strengthen community resilience to climate change while contributing to selected Sustainable Development Goals (SDGs). We pursue this goal by improving socio-ecological conditions and implementing programs that are needs-based, partnership-driven, holistic, and inclusive. The following sections highlight the thematic areas in which we place particular emphasis and have developed recognized expertise.

Zero Hunger (SDG 2)

ADRA works to strengthen the resilience of people in our project communities while improving health and well-being. Wherever we operate, we strive to ensure that safe, nutritious, and sufficient food is available and accessible to those who need it. In doing so, we take a holistic approach by addressing the economic, social, cultural, and environmental foundations of food security, helping to ensure sustainable nutrition for both present and future generations.

Quality Education (SDG 4)

Our goal is to improve access to high quality and inclusive education for everyone. We are committed to ensuring that children, young people, and adults acquire the knowledge and skills they need to lead self-determined lives. Our holistic approach includes education in conflict- and crisis-affected settings, primary and secondary education, vocational education and training, strengthening education systems, and non-formal education.

Gender Equality (SDG 5)

ADRA is committed to promoting equality, human dignity, and the full realization of human rights for all. Our goal is to help eliminate poverty and injustice in all their forms. In the design and implementation of our programs, we take into account the diverse needs, perspectives, and priorities of people of all genders, ensuring that our work is inclusive and equitable.

Sustainable Cities and Communities (SDG 11)

ADRA strengthens disaster risk management in crisis-affected communities. We focus on reducing risks, implementing anticipatory and disaster preparedness measures, and building the capacity of local authorities to respond effectively to future crises. Through an inclusive approach to resilience, we ensure that the entire community is engaged in identifying solutions and strengthening its collective ability to prepare for, withstand, and recover from shocks and disasters.

Climate Action (SDG 13)

ADRA promotes risk-informed development and emergency response programs that strengthen communities' ability to prepare for and respond to climate-related challenges. These programs support both climate change adaptation (CCA) and climate change mitigation (CCM), helping communities build resilience while protecting the environment through sustainable practices.

We recognize our responsibility to address climate change and are committed to achieving climate neutrality while promoting environmentally responsible practices across our offices and projects.



Peace, Justice, and Strong Institutions (SDG 16)

ADRA promotes inclusion and respect for human rights across all of our programs. The well-being of people is at the center of our work. We therefore design participatory programs, place special emphasis on protecting the most vulnerable, and apply human rights-based approaches. These principles contribute to social cohesion by linking humanitarian assistance, sustainable development, and the peaceful coexistence of individuals and communities.

Partnerships for the Goals (SDG 17)

In our project countries, we work in close partnership with local civil society organizations. We build strong partnerships based on joint planning, technical assistance, financial support, shared learning, and the promotion of innovation. As a general principle, ADRA Germany delivers its projects through ADRA country offices and local partner organizations, undertaking direct implementation only in exceptional circumstances. This partnership-based approach strengthens local capacities and promotes culturally appropriate programs that contribute to sustainable development.

Our work in this area focuses on three key priorities:

- 1. Localization
- 2. Partnerships, Consortia, and Coordination
- 3. Supporting social enterprises that address social or environmental challenges through sustainable business models rather than profit maximization (Social Business)

Global Learning and Development Education in Germany and Abroad

Creating lasting peace, justice, and freedom for all requires the commitment of society as a whole. **ADRA is dedicated to enabling people to live free from poverty and with the opportunity to shape their own lives. We also support the German Federal Government in fulfilling its international commitments and advancing its development policy objectives.** To this end, ADRA carries out a wide range of development education initiatives in Germany and internationally. Through Global Learning, we promote global justice as a shared societal responsibility and encourage people to act responsibly in an increasingly interconnected world. Our educational work focuses on international understanding, sustainable consumption, and postcolonial perspectives. Our strategic approach also takes into account regional priorities, the responsible use of resources, and the diverse factors that shape the ADRA network, including local needs and challenges, social and political contexts, and the availability of resources. Based on these considerations, ADRA has defined the following strategic priorities for young people aged 16 to 27:

- 1. Expanding the *weltwärts* volunteer program.
- 2. Strengthening the South–North component of the *weltwärts* program to promote equitable international exchange.
- 3. Implementing educational projects in schools throughout the Darmstadt region.

At Marienhöhe School Center, for example, ten students took part in the elective course “Art Against Racism.” The course explores racism through the lens of colonialism. Each year, students create an art project that encourages critical reflection on this topic and helps raise awareness. Learn more at adralive.de.



Source: <https://www.un.org/sustainabledevelopment>



Our Advocacy Work

Solidarity Under Pressure: Rising Populism and Funding Gaps

Throughout 2025, ADRA's advocacy work remained firmly rooted in our core values. We consistently advocated for human rights, international solidarity, climate justice, gender equality, and the strengthening of local partners. A central focus of our advocacy was defending humanitarian assistance and development cooperation as indispensable pillars of responsible foreign policy and social responsibility – especially in an increasingly polarized and challenging political environment.

The year 2025 was marked by increasing pressure to act. Political and financial conditions became significantly more challenging, making focused advocacy more important than ever. As civic space continued to shrink, there was a growing need for clear public positions, expressed through joint open letters and media engagement in defense of international assistance – both globally and within Germany. At the same time, political polarization intensified, accompanied by growing debates over the

legitimacy of international cooperation, often framed as “national priorities first, international engagement second.” Meanwhile, funding for humanitarian assistance and development cooperation continued to decline. In response, ADRA strengthened its strategic partnerships, intensified its communications efforts, and spoke out clearly on the essential role of humanitarian assistance and development cooperation as expressions of solidarity, compassion, and shared global responsibility.

Throughout these developments, the unique role of nongovernmental organizations such as ADRA became increasingly evident. NGOs reach people affected by crises directly through trusted local access and long-standing partnerships. They allocate resources effectively and according to identified needs while contributing technical expertise, accountability, and an independent voice to public policy debates.

Our advocacy strengthens the effectiveness of humanitarian assistance and development cooperation, raises political awareness of humanitarian crises, and helps ensure that international solidarity and human rights remain upheld – even in challenging times.

Climate Justice

In 2025, climate justice continued to gain political importance – not only as an environmental or climate issue, but as a fundamental issue of equity, risk, and resilience in international development and humanitarian action. The growing impacts of the climate crisis are exacerbating existing inequalities, fueling conflict, and increasing humanitarian needs, particularly in fragile and conflict-affected settings.

In 2025, ADRA deliberately positioned itself at the intersection of climate policy and humanitarian action. Our goal was to ensure that political decision-making is more closely aligned with the realities faced by affected communities and to promote an integrated approach that brings together climate mitigation, climate adaptation, and humanitarian assistance.

A particular focus of our work was international climate policy. As part of the United Nations climate negotiations – including COP30 in Brazil – ADRA brought practical experience from its field programs and fragile contexts into high-level policy discussions. We advocated for climate finance, adaptation measures, and discussions on loss and damage to be more closely aligned with humanitarian needs, resilience building, and locally led, climate-just solutions.

Our climate advocacy focused on the following priorities:

1. The Do No Environmental Harm principle serves as a standard across ADRA's work. We co-authored a position paper promoting minimum environmental standards and the prevention of environmental harm as guiding principles for program design, project implementation, and funding mechanisms. The goal is to ensure that humanitarian assistance and development cooperation are designed to avoid environmental damage, protect local ecosystems, and strengthen long-term resilience.

2. Linking Climate, Conflict, and Humanitarian Need. ADRA advocates for a policy approach that recognizes the climate crisis not as an isolated environmental challenge, but as a driver of crises that intensifies existing social, economic, and political inequalities. Climate-related risks—such as droughts, floods, and resource scarcity – increasingly exacerbate conflict and humanitarian needs, particularly among marginalized and vulnerable communities.

3. Climate Justice and Localization. A key priority was to amplify the voices of communities in the Global South within international climate processes. ADRA advocated for greater recognition of local actors, civil society organizations, and affected communities – not only

as implementers of climate action, but as active partners in shaping climate policy and decision-making.

4. Innovative and Equitable Climate Finance In response to growing financing needs, ADRA actively contributed to discussions on new and complementary climate finance mechanisms. These included improving the integration of grant funding with market-based instruments, expanding humanitarian organizations' access to climate funds, and promoting innovative approaches such as results-based financing, blended finance, and nature-based solutions.

Our goal is to make climate finance more effective, accessible, and equitable – particularly for fragile and conflict-affected contexts that have so far benefited only marginally from global climate finance flows.

Gender Equality

Gender equality remained a key advocacy priority for ADRA throughout 2025 – both as a stand-alone objective and as a cross-cutting theme across our work. We advanced this agenda through evidence-based policy positions, engagement with parliamentarians, and by embedding gender equality in political processes as well as within our own organization. For ADRA, gender equality is both a human rights obligation and a prerequisite for effective programming. **Our projects can achieve lasting impact only when they consistently address gender-specific risks, unequal power dynamics, and the protection needs of women, men, girls, and boys.** Together with our partners in the Network 1325 and VENRO, we engaged with policymakers, organized advocacy events, and published position papers to promote gender-responsive policies. Network 1325 is a coalition of civil society organizations that actively support the implementation of a feminist foreign policy.

ADRA plays an active role in alliances, parliamentary engagement, and evidence-based policy advocacy. In an environment marked by increasing polarization, escalating global crises, and growing uncertainty in humanitarian and development funding, ADRA works proactively to defend international solidarity. Through these efforts, we help ensure that humanitarian assistance and development cooperation remain recognized as essential public responsibilities and continue to evolve in response to an increasingly complex global landscape.

Sustainable Action to Prevent the Escalation of Humanitarian Crises

As an organization working in humanitarian assistance and development cooperation, we witness every day how the overexploitation of our planet intensifies humanitarian crises. Protecting the climate and the environment is therefore no longer an end in itself – it is a critical means of strengthening the resilience and improving the quality of life of people who are most vulnerable.

We therefore consider the environmental impacts of everything we do and are committed to protecting the climate, the environment, and biodiversity – within our organization, throughout our programs, and through our advocacy work. In 2025, we began implementing the European Union’s Eco-Management and Audit Scheme (EMAS) across ADRA’s administrative operations. The framework challenges us to systematically assess the



environmental impacts of our activities, continuously improve our environmental performance, and report transparently on our progress. As part of this process, we have received expert guidance, established a cross-functional environmental team, and completed a comprehensive assessment of the environmental aspects of our work. We are currently developing our Environmental Management Manual and aim to achieve EMAS certification in the third quarter of 2026.

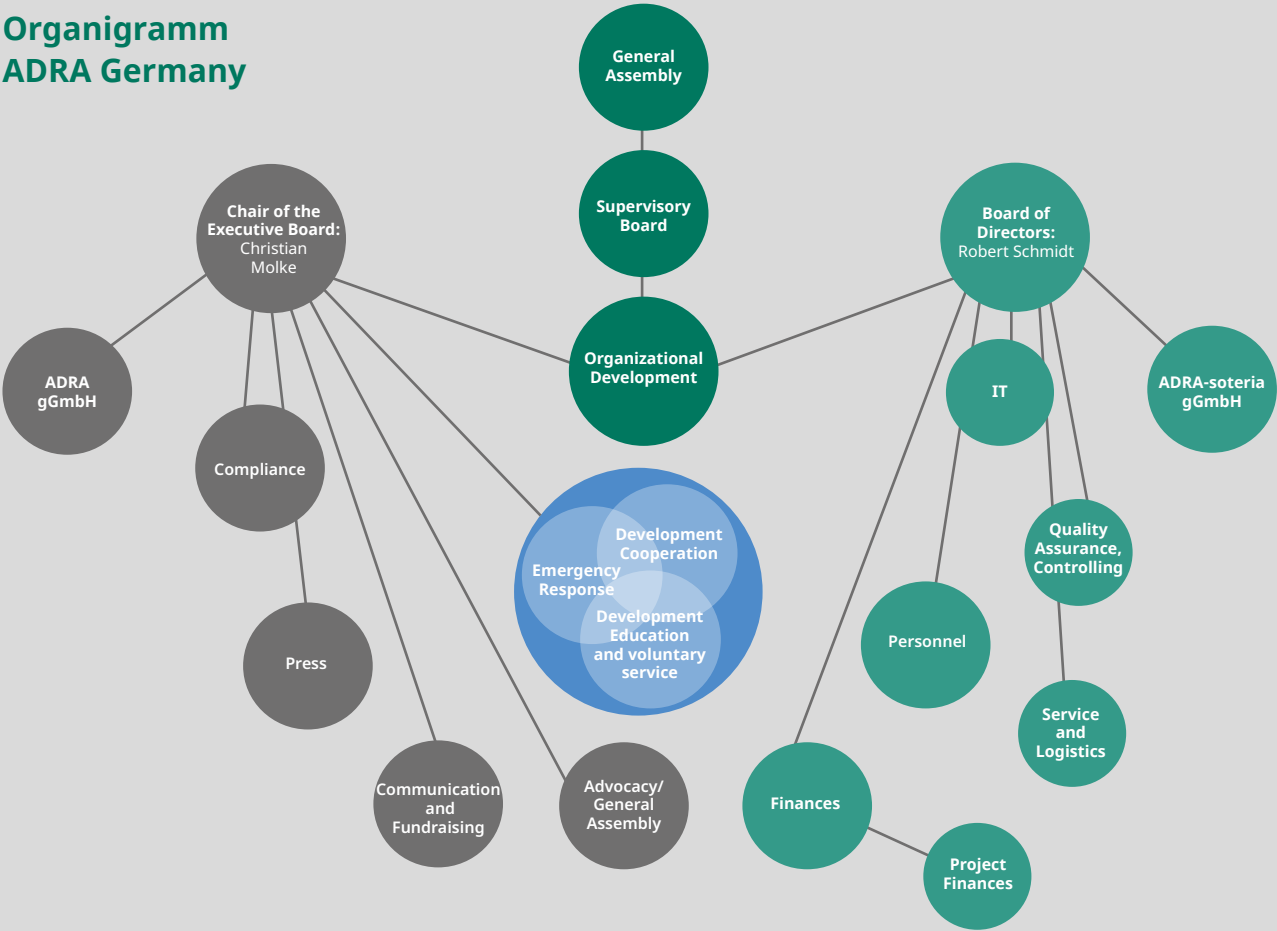
At ADRA, it has long been standard practice to integrate climate-smart agriculture, renewable energy, and disaster risk reduction into our programs. We further strengthened our environmental approach by systematically assessing the environmental impacts of all new projects. To support this process, we use the internationally recognized NEAT+ tool as well as our own Environmental Impact Assessment (EIA) framework. These assessments help us design and implement project solutions that are more environmentally sustainable and climate resilient.

We recognize that meaningful environmental and climate action requires changes to the broader policy and funding environment. That is why, throughout 2025, we continued to advocate for this transformation with institutional donors and political decision-makers. Examples of this work include our “*Do No Environmental Harm*”² position paper, which highlights the close connection between environmental and climate protection and humanitarian action, as well as our advocacy for climate justice at the United Nations Climate Change Conference (COP30) in Belém, Brazil.³

A key cross-cutting issue remains the measurement and reduction of our emissions. We are working to fully measure our emissions, reduce them, and – where emissions cannot be avoided – offset them in a way that is permanent, verifiable, and socially responsible. We already track emissions from ADRA’s administrative operations and selected projects, but our goal is to establish this as a standard across all of our activities. In 2025, we made significant progress in automating emissions tracking and developed a strategy to support high-integrity carbon removal solutions that permanently and verifiably capture carbon from the atmosphere while generating livelihood opportunities in the Global South.

² <https://adra.de/wp-content/uploads/2025/08/Do-No-Environmental-Harm-position-paper.pdf>
³ <https://adra.de/presse/gemeinsam-fuer-klimagerechtigkeit-und-eine-nachhaltige-zukunft/>
<https://adra.de/presse/klimagerechtigkeit-zwischen-hoffnung-und-blockade/>

Organigramm ADRA Germany



Governance Structure and
Departments (as of December 2025)

Our Organizational Structure

ADRA Germany and ADRA gGmbH are managed as separate entities. As the nonprofit association’s subsidiary, ADRA gGmbH operates the ADRAshops, which contribute to funding the association’s projects and help raise public awareness of its work. ADRA Germany is driven by 64 dedicated employees who are motivated by Christian values and committed to our mission. In 2025, 47 employees worked full time and 17 worked part time. In addition, two employees working in minor employment roles supported the ADRA team. Without the outstanding commitment of our volunteers, ADRA would not have been able to achieve such a strong impact – particularly through activities across Germany. More than 1,000 volunteers are actively involved through our seven ADRAshops and the “Aktion Kinder helfen Kindern!” (“Children Helping Children!”) initiative.

The highest governing body of the association is the General Assembly. The 15 voting members meet at least once a year and elect the Supervisory Board. The Supervisory Board serves as ADRA’s primary oversight and governance body and currently consists of two female and three male members. The Supervisory Board serves on a voluntary basis and does not receive any compensation. The Chair of the Supervisory Board is Pastor Werner Dullinger, and the Deputy Chair is Norbert Zens. The other members are Anette Hennerkes, Vanessa Strecker, and Johannes Naether. The Supervisory Board appoints and advises the Executive Board, which is responsible for managing the association’s operations and implementing its activities.

The full-time Chair of the Executive Board is **Christian Molke**. He also serves in several honorary leadership roles. He is Chair of the Board of Trustees of *Engagement Global gGmbH*, the advisory body to the German Federal Ministry for Economic Cooperation and Development (BMZ), and Chair of the Board of *Gemeinsam mit Afrika*. Until November 18, 2025, he served as Chair of the Supervisory Body of *Aktion Deutschland Hilft* and Chair of the Foundation Council of *Stiftung Deutschland Hilft*. In addition, Christian Molke is Managing Director of ADRA gGmbH, Chair of the Board of the Support Afrika Foundation, Deputy Chair of the Board of the ADRA Foundation, and a member of the supporting association of Krankenhaus Waldfriede e.V.

The second full-time member of the Executive Board is **Robert Schmidt, Chief Financial Officer (CFO) of ADRA Germany**. In addition to his responsibilities at ADRA Germany, he serves on a voluntary basis as Managing Director of ADRA-soteria gGmbH. ADRA-soteria is a nonprofit organization established exclusively to provide humanitarian assistance within Germany. It has been active since the devastating Ahr Valley floods in 2021.

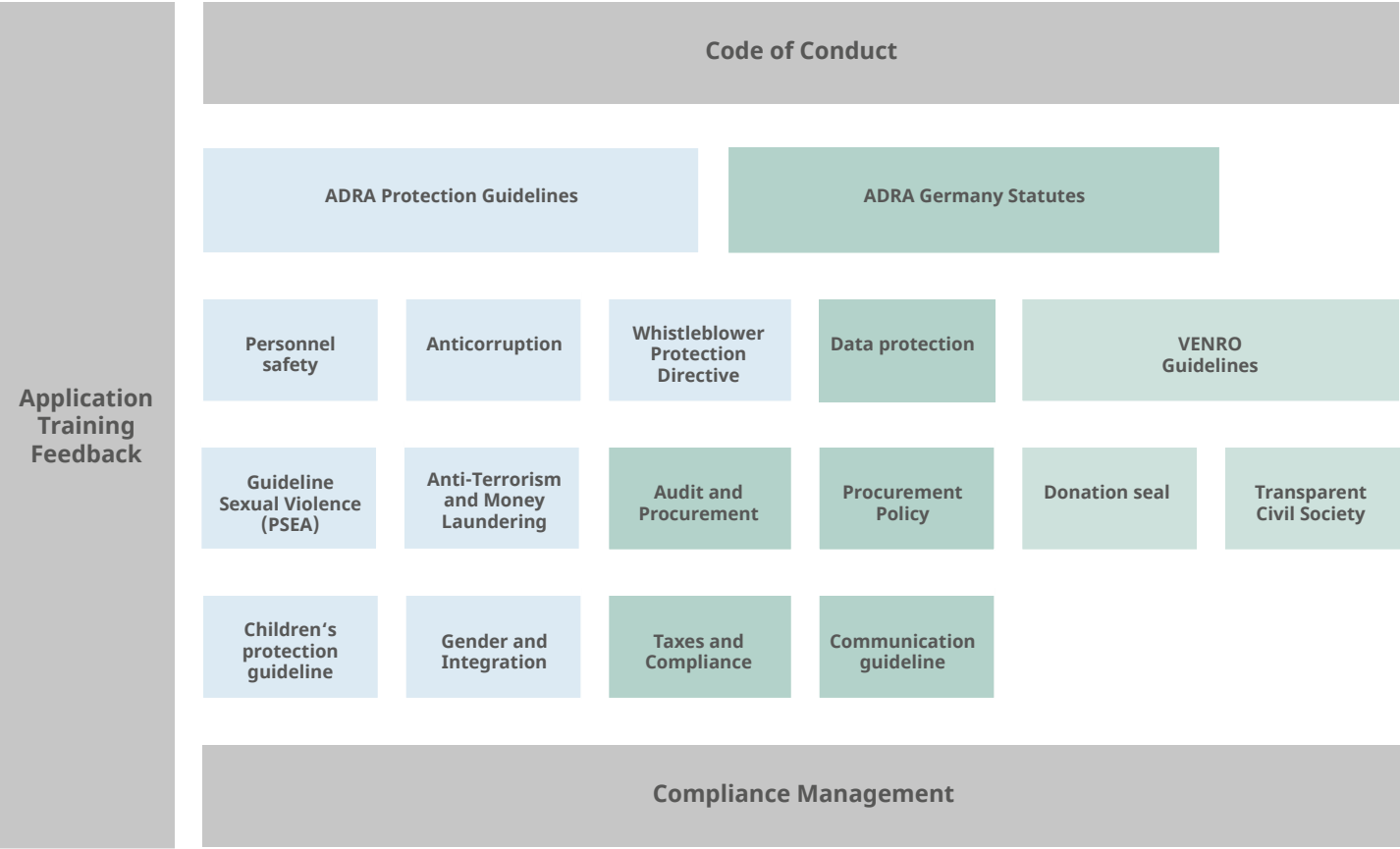
Responding Quickly Through the Global ADRA Network

Within the global ADRA network, which currently comprises 122 independent country offices, we bring together a wide range of expertise and capabilities. Respectful



partnerships based on equality and mutual trust are essential to ensuring effective and sustainable programs. Our federated structure enables flexibility and locally led decision-making while fostering strong global collaboration and strategic coordination. At the same time, each ADRA country office retains its organizational independence. All ADRA country offices are united by shared values, common quality standards, and joint training and capacity-building initiatives.

ADRA Guidelines at a Glance

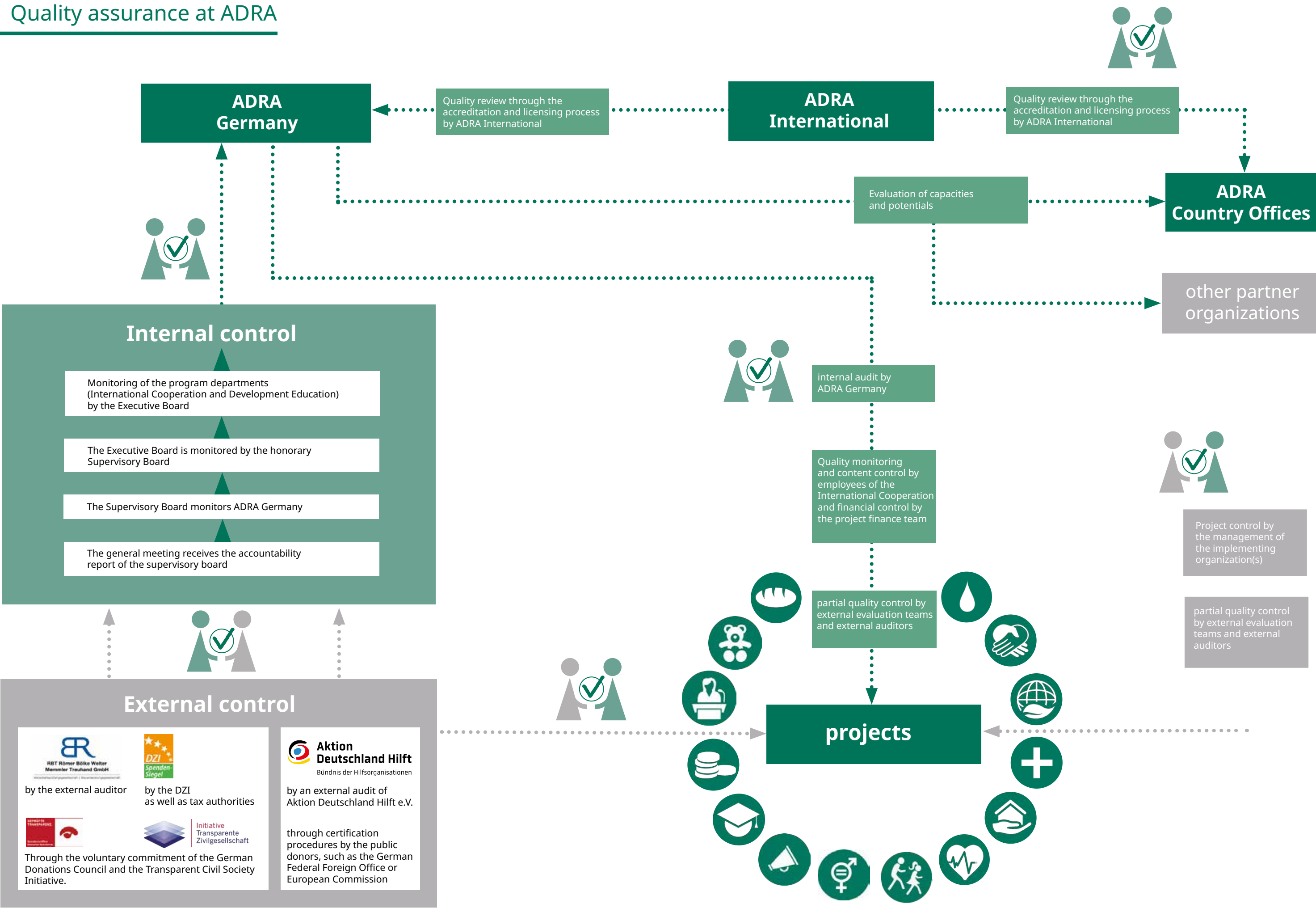


Compliance – Upholding Policies and Legal Requirements

Compliance means adhering to applicable laws, regulations, and internal policies. The objective of an effective and responsible compliance system is to prevent legal violations and the harm that may result from them. Should a potential compliance issue arise, our established Compliance Management System enables us to respond quickly, effectively, and professionally. It ensures that we remain capable of taking timely and appropriate action to address potential violations. Like many humanitarian organizations, ADRA is exposed to a range of risks, including corruption and serious misconduct by employees or project partners. It is therefore essential to implement effective control mechanisms and risk mitigation measures to address these challenges. A robust quality assurance system also helps minimize legal and liability risks for ADRA Germany and for the individuals acting on its behalf.

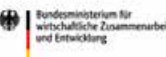
One of ADRA's most important compliance mechanisms is its complaints management system, which was introduced in 2021. Through the secure electronic whistleblower system available on our website, we ensure compliance with data protection requirements while meeting the regulatory standards of the EU Whistleblower Directive and Germany's Whistleblower Protection Act. **The system enables employees, donors, project partners, and project participants to report unethical or unlawful conduct in a secure, confidential, and anonymous manner.** By providing an accessible electronic reporting channel, the system lowers barriers to reporting concerns and facilitates the efficient handling of complaints and reports. All submissions are received and reviewed by a carefully appointed Feedback Committee. The Feedback Committee is responsible for safeguarding the anonymity of whistleblowers and ensuring that all reports are handled in strict confidence.

122 countries	9 regions	Worldwide
Support office e.g. ADRA Germany	Regional office	
The supporting office promotes the projects of the implementing offices. When using public funds this ADRA office is liable and accountable.	Africa Region Asia Region Europe Region Euro-Asia Region Inter-American Region Middle East and North Africa Union North American Region South American Region South Pacific Region	The international office of ADRA has a coordinating function. It represents the interests of ADRA on an international level. The office is responsible for the further development of quality standards, with the participation of the country and regional level, and is mandated by the network.
Implementation office local		
Implementation offices manage projects in cooperation with the supporting offices. They represent the interests of ADRA in a civil society sense at the country level. The offices commit themselves to ADRA quality standards.	The regional offices have coordinating tasks. They represent the interests of ADRA at the regional level, in cooperation with the international level and the country level. They participate in capacity building in the network and monitor compliance with the quality standards of the individual country offices.	
International implementation office		
These offices run projects in countries where no functioning civil society exists or is prohibited and/ or local registration is not allowed by law, such as in Yemen. The offices commit themselves to comply with the ADRA quality standards.		



Our Partners

Since 1986, ADRA has worked together with strong partners around the world to improve the lives of people in need through development cooperation, humanitarian assistance, and disaster risk reduction. In addition to private donations, we receive funding from institutional donors and strategic partners.

	ADRA Partner Offices (ADRA) ADRA is a global humanitarian organization with 122 independent country offices, which implements projects in disaster relief and development cooperation.
	Advent-Wohlfahrtswerk e.V. (AWW) The AWW is the social welfare organization of the Seventh-day Adventist Church in Germany. It maintains and supervises various social institutions and projects throughout Germany.
	Aktion Deutschland Hilft (ADH) The Action Alliance for Disaster Relief currently consists of 23 German aid organizations. Their goal is to join forces in order to provide faster and more effective aid.
	Federal Foreign Office (AA) The Federal Foreign Office is responsible for humanitarian aid within the German government.
	Blue Action Fund (BAF) The <i>Blue Action Fund</i> is a public fund for the protection of the world's coasts and oceans. It focuses on protecting marine biodiversity and improving the livelihoods of people in coastal communities.
	German Federal Ministry for Economic Cooperation and Development (BMZ) Within the German Federal Government, the BMZ is responsible for planning development cooperation with partner countries.
	Canadian Foodgrains Bank The <i>Canadian Foodgrains Bank</i> is a partnership of 15 Canadian churches and church-based organizations working together to end global hunger.
	Deutsche Welthungerhilfe e.V. Welthungerhilfe is a German aid organization. It supports projects with the goal of ending hunger worldwide and preventing its occurrence.
	Seventh-day Adventist Church (SDA) The Seventh-day Adventist Church is a Protestant free church. It is established worldwide and supports charitable projects.
	Directorate-General for European Civil Protection and Humanitarian Aid (DG ECHO) DG ECHO is responsible within the Commission for EU policy in the fields of humanitarian aid and civil protection.
	Directorate-General for International Partnerships (DG INTPA) DG INTPA is responsible within the Commission for EU policy in the areas of development and international aid.
	German Agency for International Cooperation (GIZ) As a federal enterprise, GIZ supports the German Federal Government in achieving its development policy goals.
	Marienhöhe School Center The Marienhöhe School Center in Darmstadt is a state-recognized private school under independent sponsorship. It is an institution of the Seventh-day Adventist Church. The school accepts students regardless of their denomination or worldview.
	Friedensau Theological University Friedensau Theological University is a state-recognized university. It teaches on the basis of the Adventist confession.
	TX Foundation The <i>TX Foundation</i> is a Taiwanese foundation that supports the construction of schools and educational initiatives around the world.

	The ADRA Foundation <i>With the ADRA Foundation against poverty and hunger</i> The „ADRA Foundation for Development Cooperation and Humanitarian Aid“ is legally independent and pursues exclusively non-profit and charitable purposes. The foundation was established in 2001. Sustainability, resource protection and environmental compatibility play a major role in the selection of projects and campaigns. The aim of the foundation is to permanently promote the work of the ADRA network and to contribute to capacity building.
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Our Memberships

In our commitment to a just world free from poverty and hunger, foundations, associations, and nonprofit networks are valuable partners. They help us strengthen our programs and raise public awareness of humanitarian and international development issues.

	Climate Action Network Europe (CAN) The Climate Action Network Europe is a coalition of more than 180 environmental and development NGOs from 38 European countries. The network advocates for sustainable climate, energy, and development policies across Europe.
	The German Fundraising Association (Deutscher Fundraising Verband e.V.) The <i>German Fundraising Association</i> is the professional association for fundraising in Germany. It promotes professional, transparent, and ethical fundraising standards. Its members benefit from professional development opportunities, networking, and the exchange of knowledge and best practices.
	Der Paritätische Wohlfahrtsverband e.V. (Parity Welfare Association) The German Parity Welfare Association is an umbrella organization of the independent welfare work in Germany, which has around 10,000 member organizations nationwide.
	Deutscher Spendenrat e.V. (German Donations Council) The <i>German Donations Council</i> is a nonprofit umbrella organization for charitable organizations that raise donations. It promotes standards of transparency, efficiency, and sustainability in the stewardship of donated funds. Its members disclose their governance practices and financial information and undergo regular independent reviews.
	Deutscher Verein für Gesundheitspflege e.V. (German Association for Health Care) The <i>German Association for Health Care</i> is a nonprofit organization of the Seventh-day Adventist Church. Since 1899, it has been dedicated to promoting health through evidence-based prevention and health education.
	Entwicklungspolitisches Netzwerk Hessen e.V. (Development Policy Network Hessen) The EPN Hessen is a joint action and communication platform of development policy organizations and strengthens the commitment to development policy in Hessen by providing advice.
	Gemeinsam mit Afrika e.V. (Together with Africa) <i>Together with Africa</i> is an alliance of six international development organizations working together to improve living conditions across African countries.
	Verband Entwicklungspolitik und Humanitäre Hilfe e.V. (VENRO) (Association for Development Policy and Humanitarian Aid) VENRO is the umbrella organization of development policy and humanitarian non-governmental organizations in Germany. Around 140 German organizations belong to the association.
	Vidi The <i>International Services Association</i> , (Verband Internationaler Dienste e.V., formerly AKLHÜ) is a network of civil society organizations. It coordinates international volunteer and personnel assignments worldwide and provides professional support and guidance throughout these engagements.
	Voluntary Organizations in Cooperation in Emergencies (VOICE) VOICE is a European umbrella organization representing the interests of 89 non-governmental organizations in the areas of disaster management and humanitarian aid.



Our Areas of Work



Advocacy

ADRA advocates for oppressed and marginalized groups.



Children

ADRA advocates for the rights and protection of children and works to create opportunities for a better future.



Development Education

ADRA raises awareness of the complex causes and connections behind global hardship.



Disaster Preparedness

ADRA implements targeted measures to better protect people in times of crisis.



Education

ADRA promotes equal educational opportunities for children and adults.



Emergency Response

ADRA provides immediate aid through the distribution of food, clothing, hygiene items, and water, as well as emergency shelter, medical care, and psychological first aid.



Environment

ADRA is committed to protecting the environment, nature, and climate, and supports innovative energy solutions.



Food

ADRA fights poverty and hunger, often caused by disasters, climate change, and poor agricultural conditions.



Gender Equality

ADRA is committed to addressing gender-based inequality.



Health

ADRA works to strengthen healthcare and the well-being of communities.



Income

ADRA empowers people to earn their own income in order to overcome poverty.



Intercultural Understanding

ADRA promotes integration and cooperation among people and communities of different backgrounds.



Refugee Assistance

ADRA provides emergency response and supports displaced people in crisis areas.

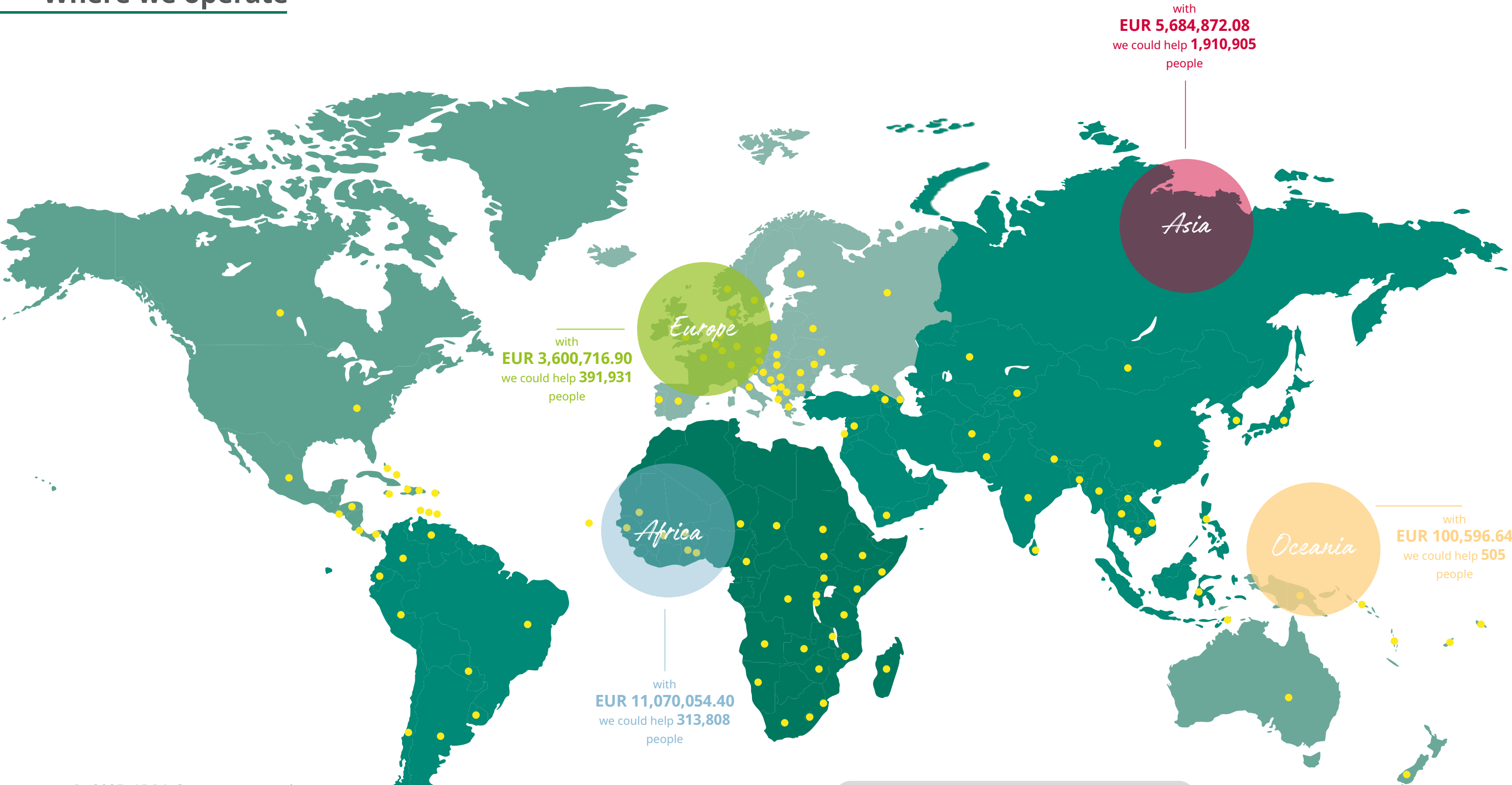


Water

ADRA ensures access to clean and safe drinking water in crisis-affected areas.



Where we operate



In 2025, ADRA Germany was active in **31** countries, implementing **73** projects that reached **2,617,149** people with a total program volume of **EUR 20,456,240.02.**



SCAN ME

As a humanitarian organization, we are grateful for your support and your generosity. Together, we are working to build a better world.

Donation Account ADRA Germany
IBAN: DE36 3702 0500 0007 7040 00
BIC: BFSWDE33KRL
Bank für Sozialwirtschaft

to the donation form: www.adra.de/spenden/

 122 ADRA Country Offices

Our Work in Germany



Recent years have shown that Germany is not immune to humanitarian emergencies. The nature and scale of these needs vary considerably. At times, civil society itself is directly affected, as was the case during the severe floods in southern Germany. In other situations, communities face the challenge of receiving and supporting large numbers of refugees, such as following Russia's invasion of Ukraine. Addressing these emergencies requires not only government structures but also the support of civil society organizations such as ADRA Germany. We respond to the growing humanitarian needs in Germany through our project work as well. In addition, we operate second-hand shops (ADRashops) throughout Germany, organize volunteer initiatives, and carry out development education activities.

Active in Germany with ADRA-soteria gGmbH

ADRA-soteria gGmbH was established as a subsidiary of ADRA Germany to provide immediate assistance to people affected by the floods of July 15, 2021. On that day, devastating floods destroyed large parts of the Ahr Valley as well as areas in North Rhine-Westphalia and Rhineland-Palatinate. **Together with ADRA Germany, ADRA-soteria implements national projects to support people affected by disasters.** ADRA-soteria provides assistance quickly, with minimal bureaucracy, and with a focus on long-term support.

Five Years After the Ahr Valley Floods – A Responder’s Experience

Five years after the devastating floods in the Ahr Valley, many people are still suffering from the consequences. The floods not only damaged buildings and infrastructure but also left deep emotional scars among those affected. Shortly after the disaster, Michael Mönks helped establish the “Psychosocial Support Service Bad Münstereifel.” There, people affected by the floods find a listening ear and support from volunteers as they work through their traumatic experiences.



When we drive through Bad Münstereifel, the Erft region, and the affected communities today, we see freshly plastered facades and new roads – outwardly, much of it appears to be “repaired.” But how are people coping psychologically?

Michael Mönks: It is important to acknowledge that a great deal has been rebuilt. In many places, everyday life has returned, and recently even Deutsche Bahn resumed service to Bad Münstereifel. At the same time, there are individual cases where reconstruction has still not been completed: homes, businesses, or projects that remain unfinished – in some cases, work has not even properly begun yet.

Psychologically, it is precisely this contrast that is difficult to cope with: While many things around them appear to have returned to normal, some people remain in a state of crisis – facing unfinished repairs, uncertainty, and exhausting administrative processes. We frequently see exhaustion, sleep problems, anxiety, inner distress, irritability, or periods of depression.

It is often said that, in an acute emergency, people do not feel the full extent of the pain. But what happens now – years later? Are you seeing a “second wave” of despair? Or is it more a process of healing?

Michael Mönks: We often see a delayed wave of distress – not so much a sudden breakdown, but rather a gradual process of exhaustion. During the acute phase, many people simply kept going: driven by adrenaline, a sense of responsibility, and the support of the community. Years later, the toll becomes apparent: energy reserves are depleted, relationships become more strained, and genuine recovery remains out of reach. What is often hardest to cope with today is the ongoing nature of the situation: endless paperwork, construction sites, disputes with companies and insurance providers, constant new developments – and the feeling: “It will never end.”

Amid all the suffering and bureaucracy, are there also moments of hope?

Michael Mönks: Yes – often in quiet ways. Healing is rarely a straight path: there are steps forward and setbacks, triggers caused by rain, certain sounds, or a letter. Some people only seek support years later because they have spent so long focusing on rebuilding that they have pushed their own needs aside – until they finally say: “I realize now that I haven’t really coped with this. I need someone to talk to.” Hope emerges when people begin to feel a sense of agency again: being able to sleep, going outside again, reconnecting with others instead of struggling against one another – when “I can’t go on” becomes “I will take the next small step.”



Our psychosocial support service in Bad Münstereifel has been available since July 2021: low-threshold, timely, and centered on people. We provide compassionate and professional support, taking the time to listen with empathy and respect. Together, we explore: What resources are available? What helps people regain self-regulation so that body and mind can begin to find calm again? Conversations may last 30 minutes, or they may take one or two hours. Many people are surprised by how quickly the time passes because they feel truly heard and seen. When we recognize that additional support is needed – for example, in cases of severe depression, trauma-related impacts, acute distress, or addiction – we help connect people with appropriate services. The containers provided to us by ADRA-soteria since early 2022 serve as an important point of contact and place of stability. We work in close coordination with other organizations and services, depending on individual needs. Recovery and rebuilding are not only about concrete and plaster – they are also about finding solid ground within oneself again.





A Year of New Perspectives at Home and Abroad with ADRAlive!

ADRA offers young people a wide range of opportunities to get involved in social and environmental projects while gaining meaningful and transformative experiences. Our ADRAlive! programs are designed to support their personal development, encourage social engagement, and help them develop or strengthen intercultural competencies in a lasting way.

Volunteer Service with ADRA and “weltwärts” at Home and Abroad

Young people between the ages of 18 and 28 can gain valuable life experience abroad through volunteer service and contribute to the work of partner organizations around the world. **These placements take place within the framework of “weltwärts,” a funding program of the German Federal Ministry for Economic Cooperation and Development (BMZ). It promotes engagement in international development, global learning, and encounters based on mutual respect and equality.**



© ADRA/Simon Seidel



© ADRA/Alina Eichberger

Since 2008, ADRA has offered the “weltwärts” volunteer service program. In 2025/26, a total of 20 volunteers were sent to Albania, Ghana, Peru, Mozambique, and Tanzania. In their host countries, the volunteers support local organizations in a variety of fields. Their activities range from

contributing to reforestation projects in remote areas of the Peruvian Amazon and supporting an environmental organization in Albania’s capital city to working with a local school and a women’s rights organization in Tanzania. ADRAlive! offers meaningful opportunities for a wide range of interests among young adults. The volunteer placement in Mozambique with Lwandi Surf is particularly popular. This nongovernmental organization combines sports – especially surfing and swimming – with education and psychosocial support for socially disadvantaged children and young people, providing them with meaningful after-school activities. In 2025, we continued to see growing interest in international volunteer services, as well as in intercultural exchange and social engagement.

Launch of the South–North Program

In 2025, the new South–North Program was launched, enabling three committed young people from Mozambique to begin their volunteer service in Germany. This creates an exchange in both directions, fostering mutual learning and understanding. The South–North component generated great interest and resulted in numerous applications from people in Mozambique. Together with the ADRA country office in Mozambique, three suitable candidates were selected and began their service in August 2025. The volunteers are completing a one-year placement with ADRA in Hesse and with two other social organizations in the region.

The South–North component strengthens the “weltwärts” program by consistently putting its core principle of mutual learning into practice while promoting greater equality of opportunity. It creates a genuine exchange by enabling young people from the Global South to complete a volunteer service in Germany. In doing so, it helps overcome one-sided structures and makes the program more equitable, balanced, and credible.

Whether in Germany or abroad, volunteer service remains a vital means of deepening intercultural understanding, breaking down stereotypes, strengthening social engagement, and fostering global solidarity. Both the volunteers and the communities in which they serve benefit from this exchange.



© ADRA/Lars Kramer



© ADRA Germany



© ADRA/Lea Lenker



Where our volunteers serve.



weltwärts
Der Freiwilligendienst des Bundesministeriums für wirtschaftliche Zusammenarbeit und Entwicklung

Quifd
Qualität in Freiwilligendiensten



25 Years of “Children Helping Children!” – A Quarter Century of Compassion

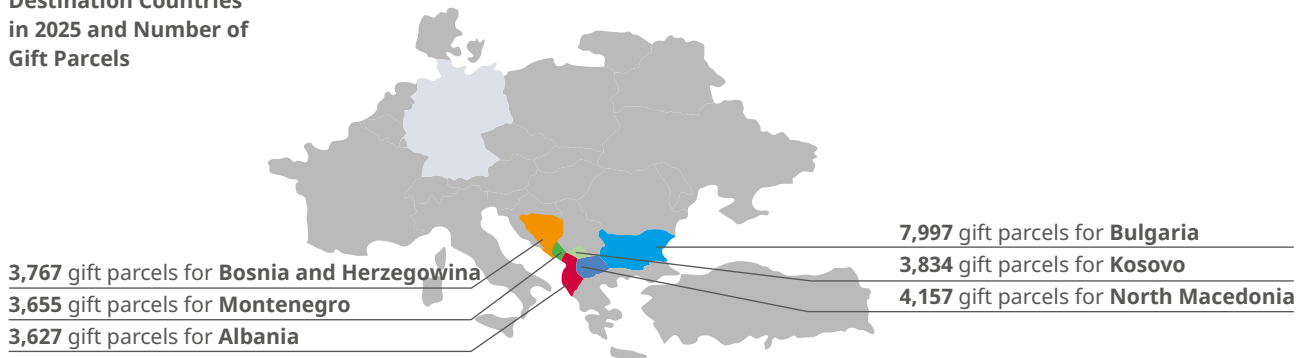
In 2025, the “Children Helping Children!” initiative celebrated its 25th anniversary as a nationwide campaign of ADRA Germany. **What began in 1999 as a small private initiative at Marienhöhe School Center in Darmstadt has grown into one of Germany’s most significant annual charitable campaigns.** Over the past quarter century, the initiative has delivered an extraordinary 774,000 gift parcels to children in need. In its anniversary year, 2025, it reached another milestone by collecting 27,130 parcels—surpassing the previous year’s total of 26,771.

The Spark Behind a Big Idea

The origins of the initiative date back to 1999 at Marienhöhe School Center in Darmstadt. It all began with a simple yet powerful gesture: the daughter of ADRA’s then Managing Director gave her father a stuffed animal to pass on to a child in need. That moment became the spark for the idea that children in Germany could pack Christmas gift parcels for children living in hardship. What started at Marienhöhe quickly spread and continued to grow. Since 2000, ADRA has coordinated the campaign nationwide under its current name, “Children Helping Children!”



Destination Countries
in 2025 and Number of
Gift Parcels



The Anniversary Year 2025 Begins with Celebrations

The 25th anniversary of the “Children Helping Children!” initiative was celebrated at its place of origin:

- **Anniversary Celebration:** On September 20, 2025, World Children’s Day, a special anniversary celebration took place at Marienhöhe School Center in Darmstadt.
- **Official Kickoff:** On September 21, 2025, this year’s gift parcel campaign officially began at Luisenplatz in Darmstadt, accompanied by information booths and interactive activities for children.
- **Nationwide Engagement:** More than 300 campaign groups and 1,000 volunteers helped make the gift parcel collection an outstanding success by mid-November.

As every year, the campaign was a major logistical undertaking. Gift parcels were first collected by local campaign groups across Germany, picked up, and transported to regional collection centers. Some groups delivered their parcels directly to the collection centers themselves. At the collection centers, the parcels were inspected, sorted, and prepared for onward transport to their destination countries. The gift parcels packed in 2025 were shipped to their destinations in Eastern Europe in time for Christmas.

“It is truly inspiring to see this campaign grow year after year,” says Olena Surovtseva, **Coordinator of the “Children Helping Children!” initiative at ADRA.** **“Every single gift parcel is a sign of hope. It shows children in the destination countries that they have not been forgotten.”** The campaign pursues a dual



purpose: first, to provide direct support to children from disadvantaged families in Eastern Europe; and second, to foster empathy and compassion among children in Germany by showing them that sharing brings joy to both the giver and the recipient.

Year after year, adults, children together with their parents and grandparents, as well as companies and organizations across Germany, enthusiastically pack Christmas gift parcels filled with school supplies, toys, warm clothing – including hand-knitted scarves, hats, gloves, and socks – and sweets. More than 300 local campaign groups across the country support the collection of parcels. For more information, visit the “Children Helping Children!” website at kinder-helfen-kindern.org.



2025	27.130 gift parcels
2024	26.771 gift parcels
2023	25.546 gift parcels
2022	26.623 gift parcels
2021	29.709 gift parcels



Statewide Fundraising Campaign 2025 – Thank You for This Outstanding Result!

During the 2025 Statewide Fundraising Campaign, more than 30 volunteers across Germany came together to raise approximately EUR 46,300 in donations. This outstanding result will help support girls and young women from disadvantaged backgrounds in Thailand.

This Campaign is a nationwide fundraising initiative in which volunteers become actively involved in their local communities. It is no longer limited to traditional door-to-door fundraising. Over the years, the campaign has expanded to include benefit concerts, flea markets, and a variety of other fundraising activities. Each year, local churches and supporters join ADRA in raising funds for a humanitarian project that brings hope and new opportunities to people in need.

In 2025, the campaign supported a project in Thailand that protects girls and young women from human

trafficking, abuse, and exploitation. Since 2007, ADRA has been working alongside girls at risk in northern Thailand, giving them the opportunity to build a better future. In January 2026, the project entered its ninth phase. Our goal is to enable children and young people in the border region of Chiang Rai Province to live in safety and peace while strengthening public awareness of children’s rights and child protection. We can continue this work only thanks to the dedicated support of volunteers and local churches. **Our heartfelt thanks go to everyone who contributed their time, commitment, and compassion to this year’s fundraising campaign.**

Local Engagement Makes a Difference

Compared with the previous year, the 2025 Nationwide Fundraising Campaign generated a significantly higher level of donations. While a total of EUR 22,796.39 was raised in 2024, new local churches and community groups joined the campaign in 2025, including some that had never participated before or had done so only occasionally. Although participation by local churches has been declining for several years, these new initiatives helped raise additional funds through their own events, directly benefiting the girls supported by the project in Thailand. **One particularly inspiring example is the local church in Augsburg. Each year, it operates two booths at the city’s Christmas market, where hand-made and handcrafted items are offered in exchange for donations to support the ADRA project.**

Promoting Sustainability Through with ADRA gGmbH and Our ADRAshops

As a wholly owned subsidiary of ADRA Germany, ADRA gGmbH remains an important pillar of the organization’s financial sustainability. As a social business, it operates the ADRAshops as well as the online store for second-hand books, *adrashop.de*, thereby making a valuable contribution to funding humanitarian projects around the world.

Anniversary and Volunteer Commitment

In 2025, the ADRAshop in Bergisch Gladbach celebrated its 15th anniversary. It is a shining example of the dedication, compassion, and strong sense of community demonstrated by its volunteers. Through their remarkable commitment, they have made the ADRAshop a welcoming place where people can meet, connect, and exchange ideas. The local management team brings innovative ideas to life through projects that benefit the local community while reflecting values such as sustainability and compassion.

Shop Locations and Organizational Changes

In 2025, ADRA gGmbH operated six physical ADRAshops in Bergisch Gladbach, Lüdenscheid, Köthen, Nuremberg, Weiterstadt, and Darmstadt-Eberstadt. The shop in Stendal was transferred to the local team, which now independently operates it as Maranata e.V., a community charity shop and café. ADRA gGmbH sincerely thanks the team in Stendal for their trusted partnership and wishes them every success and God’s blessing as they begin this new chapter. We are grateful that something new has



grown out of our shared work and look back on our time together with appreciation.

Challenges in Textile Collection

In partnership with other organizations, ADRA gGmbH operates textile collection containers at numerous locations. However, the sector is facing major challenges. Many specialized textile recycling companies are struggling with rising costs, declining revenues, and the decreasing quality of donated textiles. Some have become insolvent, including partners of ADRA gGmbH, creating significant challenges for our operations. For the ADRAshops, this means fewer recycling and resale partners, higher costs, and stricter sorting requirements, resulting in a larger share of donated clothing that can no longer be reused or recycled. Donors can help by contributing only clean, well-preserved clothing, reducing waste and supporting more sustainable resource use.

Financial and Strategic Role

The ADRAshops promote sustainable consumption by offering secondhand clothing, toys, and household goods while engaging more than 1,000 volunteers. Despite the challenges facing the sector, the shops continue to make an important contribution to funding ADRA’s projects and raising public awareness of its work.



© ADRA Australia



Our heartfelt thanks to all our volunteers for their time, dedication, and commitment to ADRA!

Our Projects

Bridging Humanitarian Assistance and Development Cooperation

One of ADRA's strengths is its ability to work across both humanitarian assistance and development cooperation. To better connect these two areas, the Humanitarian–Development–Peace Nexus (Triple Nexus) was developed. This approach seeks to link humanitarian action and development cooperation with efforts to promote peace and strengthen human security. ADRA applies the Triple Nexus approach to help address the root causes of social inequality, poverty, and conflict through preventive measures such as anticipatory action. At the same time, it helps bridge the transition between emergency response and long-term development cooperation.





Through our development cooperation projects, we support people around the world in improving their living conditions over the long term. Together with local communities and partner organizations, we develop solutions that address the everyday challenges people face in the regions where we work. Our projects cover a wide range of areas, including education, livelihoods, health, and the environment. Because these areas are closely interconnected, lasting change can only be achieved by addressing them in an integrated way. Working alongside families and local authorities, we help improve access to nutritious food, clean water, and quality healthcare. Additional activities focus on expanding educational opportunities and reducing the impacts of natural disasters through effective preparedness measures.

Ultimately, a project is successful when people are able to provide for themselves and their families, protect their environment, and apply and share the knowledge they have gained.

Private donations, together with funding from public donors such as the German Federal Government, the European Union, and the United Nations, make our development cooperation work possible.

The following pages present a selection of our development cooperation projects from 2025. More detailed information is available on our website at adra.de/projekte.

Mozambique Working Hand in Hand with Nature

In the southeastern African coastal nation of Mozambique, ADRA is working to improve people's living conditions. Natural disasters such as cyclones, droughts, and floods are becoming more frequent, repeatedly destroying harvests and threatening livelihoods. At the same time, mangrove forests that help protect the coastline from the waters of the Indian Ocean have been extensively cleared over the years.

Together with the Peace Parks Foundation, local partner organizations, and the Government of Mozambique, ADRA is working to reverse this trend. **In the communities surrounding the biodiverse Maputo National Park – now part of a UNESCO World Heritage Site – ADRA is partnering with local coastal communities to protect both people and nature.**

To better prepare communities for natural disasters, a local early warning system is being established. Emergency response plans and regular drills help families respond quickly and safely when disasters occur. **In 19 villages, 18,620 people are being supported in adopting more sustainable farming and fishing practices.** They receive improved seeds, learn environmentally friendly agricultural techniques, and reduce the use of pesticides. The fishing sector is also becoming more sustainable through the introduction of responsible fishing practices and the establishment of protected areas that help conserve coastal ecosystems. Mangroves and seagrass are

being restored to protect shorelines from erosion while creating valuable habitats for fish and other marine life. **ADRA also promotes alternative livelihood opportunities, including poultry and fish farming.** Participants receive training, start-up capital, and the equipment they need to build sustainable sources of income. Maputo National Park offers tremendous potential for people, nature, and tourism alike. **ADRA supports the training of professionals in ecotourism – tourism that protects the environment while creating economic opportunities.** As a result, new jobs are created, local farmers can market their products, and threatened plant and animal species benefit from protected habitats.

Project Goals:

- Increase the quantity and quality of agricultural yields and fish stocks
- Enable families in the project area to diversify their sources of income through additional livelihood activities
- Strengthen disaster preparedness through a local early warning system
- Improve the protection of coastal and marine ecosystems

This project is funded by the Blue Action Fund, Aktion Deutschland Hilft (ADH), and ADRA.



Somalia Promoting Green Growth in Somalia

Somalia continues to face the combined impacts of conflict, drought, and climate change. These challenges have led to widespread poverty, hunger, displacement, and high unemployment, particularly among young people. To improve living conditions, the Government of Somalia is promoting the development of a green economy that supports both economic growth and environmental protection. However, the country faces a shortage of qualified professionals to drive this transition.



To help address this challenge, ADRA is supporting the training of 12,500 future professionals in the fields of renewable energy, sustainable agriculture, and the circular economy. The circular economy is an approach that keeps products and materials in use for as long as possible through repair, reuse, and recycling, thereby reducing waste and the need for new raw materials.

Vocational schools and technical training centers are being modernized and equipped with appropriate learning materials, while a model training center featuring the latest green technologies provides a realistic learning environment. Through close cooperation with businesses, students gain access to internships and safe employment opportunities, enabling them to contribute actively to Somalia's sustainable transition. The project is being implemented in Somaliland, Puntland, and southern Somalia.

Project Goals:

- Equip young people and adults with market-relevant skills for green jobs
- Enable vocational schools and training centers to offer new programs in solar energy, waste management and recycling, and sustainable agriculture
- Establish a standardized national vocational training system

This project is funded by the European Union and ADRA.



Tanzania Green Technologies for a More Sustainable Future



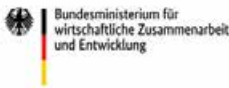
Despite the country's economic growth, many people in rural Tanzania have yet to benefit from this progress. Drought, the impacts of climate change, and limited access to energy continue to make everyday life more difficult.

In the Arusha Region, ADRA and its local partners are supporting families, women, and small businesses in adopting renewable energy solutions and increasing their incomes. A total of 320 households are receiving energy-efficient cookstoves and solar energy systems, while two schools are being equipped with clean cooking solutions. Women and young people receive training in vocational and entrepreneurial skills. Through community-based financing, practical environmental education, and the active involvement of local stakeholders, the project promotes sustainable development, strengthens self-reliance, and expands opportunities for local communities. **More than 1,900 people benefit from these activities.**

Project Goals:

- Enable 320 households to improve their living conditions while reducing environmental impacts through the use of renewable energy
- Support small businesses in adopting more environmentally sustainable production practices
- Equip 48 women and young people with the skills to install and maintain solar energy systems, improving their employment opportunities
- Train 80 women to build and maintain energy-efficient cookstoves

This project is funded by the German Federal Ministry for Economic Cooperation and Development (BMZ), Aktion Deutschland Hilft (ADH), and contributions from the communities participating in the project.



Mongolia Organic Farming as a Path to Sustainable Success

In two provinces of Mongolia, 500 farming families are transitioning to organic agriculture to increase their incomes while protecting the environment. ADRA and its partner organizations support them throughout this process. Farmers are trained in sustainable cultivation methods and receive modern farming tools, greenhouses, and organic seeds. The project has already helped establish the first certification bodies for organic products, including vegetables and honey, and has opened up new market opportunities for producers. At the same time, government authorities, aid organizations, and industry associations are working together to promote organic farming throughout the project region.



Project Goals:

- Support 500 smallholder farmers in adopting organic farming practices
- Certify organic products and market them through new retail outlets
- Increase the incomes of farming families in a sustainable way

This project is funded by the German Federal Ministry for Economic Cooperation and Development (BMZ), ADRA, and the Disaster and Famine Relief Offering (DFRO) of the Seventh-day Adventist Church. Katastrophenfonds der Freikirche der Siebenten-Tags-Adventisten (DFRO).



Thailand Preventing Human Trafficking

Human trafficking remains a harsh reality in Thailand. Most victims are minors and belong to ethnic minority communities. Many are subjected to sexual exploitation or forced labor.

Through its long-running Keep Girls Safe project, ADRA is working to reduce both the causes and the consequences of human trafficking. Children from low-income families receive support to cover school fees, helping to keep them in school and protect them from child labor. At-risk adolescents are provided with safe accommodation, where they can attend school and receive psychosocial support. Training sessions also raise awareness among families and local authorities about the risks of human trafficking. **Across the Chiang Rai region, the project reaches a total of 3,662 people.**

Project Goals:

- Enable 100 children from disadvantaged backgrounds to attend school and complete their education
- Provide safe accommodation for 30 particularly vulnerable girls and young women (ages 8–17)
- Increase public awareness of children’s rights and strengthen their protection

This project is funded by ADRA.



This project is funded by the European Union and Aktion Deutschland Hilft (ADH).



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Philippines Building a Safer Future Through Disaster Preparedness

In the province of Benguet, this project strengthens the capacity of civil society organizations and local authorities to improve disaster preparedness and adapt to climate change. Many of these organizations previously had limited organizational capacity and little involvement in political decision-making. At the same time, local development plans often failed to adequately address disaster and climate-related risks. **ADRA supports 21 civil society organizations in accessing funding, building networks, and advocating for the interests of their communities.** At the same time, local governments strengthen their capacity to plan and implement climate adaptation and disaster risk reduction measures. Together, they put practical protection measures into action. The project also places a strong emphasis on empowering women to participate actively in decision-making processes.

Project Goals:

- Strengthen the capacity of local communities to reduce the impacts of climate change and disasters
- Enable 21 local civil society organizations to participate in planning disaster risk reduction measures at the community level

Fiji Disaster Preparedness That Saves Lives

Fiji is among the countries most frequently affected by severe storms, floods, and other natural disasters. Through this project, ADRA is strengthening the capacity of communities and churches to prepare for and respond to such events.

Through practical training exercises, village communities learn how to respond quickly in emergencies, bring people to safety, and organize relief efforts. Particular attention is given to ensuring that women, children, and people with disabilities receive timely support and have safe access to emergency shelters.

A key focus of the project is anticipatory action. As soon as a severe weather warning is issued, communities activate pre-established preparedness measures. At-risk families are informed early, essential supplies are distributed, and evacuations are organized before the storm arrives. This helps reduce damage and save lives.

ADRA also supports communities in establishing and safely storing emergency relief supplies, including drinking water and hygiene items. To ensure that these preparedness measures are environmentally sustainable, the storage facilities are powered by solar energy.

Project Goals:

- Strengthen the preparedness of communities in Fiji for natural disasters
- Enable communities to take early action to protect lives and reduce damage
- Reduce disaster risks sustainably through climate-friendly measures



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This project is funded by Aktion Deutschland Hilft (ADH) and ADRA.



Project Information

Project No.	Country	Beneficiaries	Project Duration	Total Budget
5050018	Mozambique	18,620	Sep 2020 – May 2027	EUR 3,859,848.00
7160095	Somalia	12,500	Jan 2025 – Dec 2027	EUR 1,986,111.11
7610019	Tanzania	1,960	Oct 2024 – Sep 2027	EUR 683,146.68
5070036	Mongolia	500	Oct 2023 – Dec 2026	EUR 1,674,666.67
7690036	Thailand	4,659	Jan 2024 – Dec 2025	EUR 294,300.77
6190055	Philippines	1,544	Jan 2023 – Mar 2026	EUR 867,666.66
2810021	Fiji	4,447	Jul 2025 – Jun 2027	EUR 343,371.58



Every year, millions of people are affected by natural disasters and human-made crises. Extreme weather events, earthquakes, pandemics, and armed conflicts continue to threaten lives and livelihoods around the world. In recent years, the number and severity of crises and disasters have increased, affecting communities on every continent. **According to the United Nations, more than 300 million people worldwide required humanitarian assistance in 2025.**⁴ Of these, more than 117 million people were forced to flee their homes. ⁵ Despite a slight decline compared with 2024, the number of displaced people and those in need of humanitarian assistance remains at a historic high.

A major challenge since 2025 has been the reduction in public funding for humanitarian assistance projects. Thanks to our global network, we are able to respond rapidly when disasters strike or crises occur. **Through our local ADRA country offices, we can provide timely and effective emergency assistance.** Our initial response is designed to save lives and meet the most urgent needs of affected communities. Immediate assistance includes the provision of food, clean water, cash assistance, emergency shelter, hygiene kits, medical care,

psychosocial support, and essential medicines. Humanitarian assistance goes beyond immediate emergency relief. It also includes supporting recovery and reconstruction after conflicts and natural disasters. **Our goal is to help affected people rebuild their lives and improve their living conditions over the long term.** This includes repairing homes, bridges, roads, sanitation facilities, and water infrastructure, while also investing in education. Catch-up classes and the rapid rehabilitation of schools help ensure that children can return to learning as quickly as possible. Throughout the response, people's needs are regularly assessed, and project activities are adapted to the evolving situation. The following pages present a selection of our emergency response projects from 2025. More detailed information is available on our website at adra.de/projekte/.

⁴ <https://www.un.org/en/global-issues/crisis-and-emergency-response#:~:text=In%202025%2C%20305%20million%20people,millions%20and%20causing%20civilian%20casualties>

⁵ <https://www.unhcr.org/about-unhcr/overview/figures-glance>

Syria Restoring Education and Access to Clean Water

ADRA continues its recovery efforts in Syria following the devastating earthquakes of 2023. In the provinces of Latakia, Aleppo, and Idlib, nine schools are being rehabilitated and supplied with essential learning materials to provide children with a safe learning environment. At the same time, ADRA is restoring damaged water sources and wastewater networks, improving hygiene conditions and access to safe drinking water across the project area. Together with affected communities, early warning protocols are also being developed to strengthen preparedness for future natural disasters. **The project benefits approximately 234,000 people.**

Project Goal:

- Enable more than 3,000 children to return to school
- Improve access to safe drinking water for communities in the provinces of Latakia, Aleppo, and Idlib
- Strengthen the preparedness of communities to respond early to future natural disasters

This project is funded by Aktion Deutschland Hilft (ADH).



Afghanistan Emergency Relief Following the Earthquake

At the end of August 2025, a powerful magnitude 6.0 earthquake struck eastern Afghanistan. The provinces of Nangarhar, Kunar, Laghman, and Nuristan were the hardest hit. More than 2,000 people lost their lives, while thousands more were injured or left homeless. The disaster struck communities that were already struggling with food insecurity, partly as a result of poor harvests.

In response to the emergency, ADRA distributed food packages to 1,133 affected families. Each package contained enough wheat flour, vegetable oil, beans, and salt to feed a family for one month.

Project Goal:

- Provide emergency food assistance to help families meet their immediate food needs following the earthquake

This project is funded by ADRA and Aktion Deutschland Hilft (ADH).



Gaza Winter Assistance for Displaced Families

ADRA is providing emergency winter assistance to families in Gaza to help them cope with the harsh #winter conditions. Many people have lost their homes. Following the ceasefire in October 2025, many families have returned to northern Gaza, where they face severe shortages of safe shelter, food, and clean drinking water. Humanitarian assistance remains essential to their survival.

Together with Plan International, ADRA is preparing relief packages in Egypt containing warm clothing, blankets, and tents for 8,160 people in the Gaza Strip.

The supplies are then transported by truck to the Rafah border crossing, where they are handed over to local partners for distribution.

Project Goal:

- Protect approximately 830 families from cold weather and rain during the winter months

*This project is funded by
Aktion Deutschland Hilft (ADH)
and ADRA.*





Project Information

Project No.	Country	Beneficiaries	Project Duration	Total Budget
1070065	Afghanistan	1,133	Sep 2025 – Jan 2026	EUR 166,602.00
7240009	Syria	234,000	Feb 2025 – Jun 2026	EUR 3,182,842.00
7300003	Gaza	8,160	Oct 2025 – Mar 2026	EUR 121,327.75
2190158	Czech Republic	92	Jan 2025 – Dec 2025	EUR 82,802.68
7940195	Ukraine	37,089	Aug 2024 – Oct 2025	EUR 1,515,752.43

Czech Republic Cash Assistance for Flood-Affected Families



In September 2024, heavy rainfall in the Czech Republic caused severe flooding, with numerous rivers overflowing their banks and causing widespread flooding. In the first weeks after the disaster, ADRA distributed food and hygiene supplies and provided financial assistance. By the end of 2024, around 900 families had received support.

In 2025, the project was expanded thanks to donations from corporate foundations. Additional affected families received financial assistance, enabling them to recover from the consequences of the floods independently. This additional support benefits around 40 families in Moravia and South Bohemia whose homes were flooded.

At the same time, the local ADRA office is updating its online platform for volunteer registration and communication. In the Czech Republic, ADRA can rely on a large network of dedicated volunteers for emergency responses. Immediately after the floods, for example, more than 2,000 volunteers were involved in relief efforts.

Ukraine Expanding Humanitarian Assistance in Ukraine

Since the outbreak of the war, ADRA has stood alongside the people of Ukraine. In 2024 and 2025, the security situation deteriorated in many parts of the country. Air and ground attacks increased continuously, with energy infrastructure being a particular target. In response to these developments, ADRA expanded its assistance in the northern and eastern regions of the country. Relief activities included psychosocial support, the distribution of food and heating supplies to internally displaced people, free transportation services for people living in remote areas, and improved access to safe drinking water. The project benefited approximately 37,000 people.

Project Goals:

- Improve water and wastewater infrastructure
- Improve the physical and mental health of families affected by the war
- Improve access to health and social services for people with specific protection needs in remote villages
- Improve the living conditions of internally displaced people during the winter season

*This project was funded by
Aktion Deutschland Hilft (ADH)
and ADRA.*



Project Goal:

- Enable flood-affected families to meet their needs independently after the disaster

*This project is funded by
Aktion Deutschland Hilft (ADH)
and ADRA.*





Yemen
A Forgotten
Humanitarian Crisis

The humanitarian situation in Yemen is devastating. Millions of people are dependent on humanitarian assistance. According to the United Nations, the ongoing civil war since 2015, combined with natural disasters and extreme weather events, has created one of the world’s worst humanitarian crises.⁶ **More than 19 million of the country’s approximately 34 million people require external assistance to access sufficient food, safe drinking water, and medical care necessary for survival.**⁷

Since 2015, Yemen has been affected by an armed conflict between the internationally recognized government and the Houthi movement. Other groups in the south are also involved. The war has taken on international dimensions, and despite occasional ceasefires, a lasting peace has not yet been achieved. Public infrastructure, particularly hospitals and water supply systems, has been severely damaged. Around half of all health facilities are no longer fully operational. There is a shortage of equipment,

qualified personnel, and medicines. Health workers have not received regular salaries for years. To help maintain healthcare services, humanitarian organizations support the payment of health staff through standardized compensation schemes. Food prices have also risen sharply, increasing the number of children and adults suffering from acute malnutrition. **Limited access to medical care and safe drinking water has contributed to outbreaks of diseases such as cholera, which was once considered under control.** In addition, severe floods in recent years have devastated communities, particularly in the south of the country.

In 2025, the humanitarian situation deteriorated further due to cuts in international funding. At the same time, the crisis is receiving less and less public attention. Despite these challenges, ADRA continues to operate in Yemen and implemented two humanitarian projects in 2025.

How ADRA Helps Alleviate the
Humanitarian Crisis

ADRA Germany and ADRA Yemen have been working together since 2012 in the areas of health, nutrition, safe drinking water, and hygiene in the north and south of the country. **In 2025, ADRA focused its activities on the southern regions of Abyan, Taiz, and Lahj.** These are among the poorest regions in Yemen and require support to address growing humanitarian needs. The projects aim to provide immediate relief to people in need while strengthening the healthcare system in the long term and improving communities’ ability to prepare for future crises.

In a joint project with the Canadian Foodgrains Bank, ADRA is supporting 656 families in the Taiz region with cash assistance for food purchases over a period of eight months. The monthly payments enable families to meet their food needs at local markets. This financial support is particularly important as it helps offset high inflation and enables families to purchase sufficient quantities of staple foods such as grains, vegetables, and legumes. At the same time, the assistance strengthens the local economy.

In addition to emergency relief, ADRA is implementing a long-term project together with the German Federal Ministry for Economic Cooperation and Development (BMZ)



in the regions of Abyan, Taiz, and Lahj. **The project aims to improve healthcare services in hospitals, increase access to safe drinking water and sanitation facilities, and strengthen cooperation and peaceful coexistence between communities, local organizations, and authorities.** ADRA is renovating and expanding four hospitals and equipping them with new medical equipment and essential furniture. Healthcare staff receive further training to provide the best possible care for patients. To improve hygiene conditions, ADRA rehabilitates damaged water

sources and sanitation facilities and promotes dialogue between communities and authorities. Training on peaceful conflict resolution for community representatives, as well as the establishment of local water and health working groups, further improves access to healthcare services and safe water.

More than half a million people in southern Yemen benefit in the short and long term from improved healthcare services, better hygiene, and increased access to safe drinking water and food. We would like to thank everyone who makes this valuable work possible!

The projects in Yemen are funded by the German Federal Ministry for Economic Cooperation and Development (BMZ), the Canadian Foodgrains Bank, ADRA, and Aktion Deutschland Hilft (ADH).



Project Information

Project No.	Country	Beneficiaries	Project Duration	Total Budget
9400036	Yemen	373	Jan 2025 – Dec 2027	EUR 3,802,804.35
9400038	Yemen	4,592	Oct 2025 – Jul 2026	EUR 695,403.00



⁶ <https://reliefweb.int/report/yemen/yemen-humanitarian-update-december-2025-enar#:~:text=In%202025%2C%20Yemen's%20humanitarian%20response,critical%20services%20despite%20escalating%20needs>

⁷ <https://www.unocha.org/yemen>



Project number	Country	Fields of activity	Duration	Direct beneficiaries	Implementation partner	Total project costs	Donor	Project expenditure 2025
Africa								Africa
1450002	Burkina Faso Mali	Income	12.2022 – 10.2026	38,302	ADRA Burkina Faso ADRA Mali	4,772,043.00 EUR	BMZ ÜH	1,236,065.07 EUR
1830011	Burkina Faso	Food Environment Income	08.2023 – 07.2027	3,257	ADRA Burkina Faso	1,678,577.17 EUR	BMZ PT	404,091.53 EUR
PG1001: PRO 1830012 PRO 4930016 PRO 5050026	Burkina Faso Mali Mozambique	Emergency Response Food	10.2024 – 06.2026	150,000	ADRA Burkina Faso & ANADI ADRA Mali & AFAD ADRA Mozambique & SEPPA	3,635,122.28 EUR	GFFO ADH	2,059,907.84 EUR
1450006	Ethiopia Lebanon Mali Somalia	Income	12.2024 – 03.2026	3,000	solar learning e.V.	8,000.00 EUR	ADH	8,000.00 EUR
1450007	Ethiopia Somalia	Emergency Response Disaster Preparedness	05.2025 – 04.2026	33	ADRA Somalia ADRA Ethiopia	191,712.00 EUR	Welthungerhilfe e.V.	161,447.56 EUR
2720114	Ethiopia	Environment Education Income	10.2022 – 05.2026	521	ADRA Ethiopia Ethiopian Evangelical Church Mekane Yesus Afar Region Pastoral Development Association LMS Guest House & Conference Center	2,222,222.23 EUR	BMZ PT	594,910.11 EUR
2720115	Ethiopia	Income Water	05.2024 – 11.2026	3,000	ADRA Ethiopia	463,000.00 EUR	GIZ ADH	224,685.74 EUR
2720116	Ethiopia	Health	10.2025 – 09.2026	17,800	Mekele SDA Clinic	63,000.00 EUR	ADRA Germany	0.00 EUR
1450004	Mozambique Somalia	Disaster Preparedness	01.2024 – 04.2026	419	ADRA Mozambique ADRA Somalia SEPPA	386,318.31 EUR	ADH Welthungerhilfe e.V.	95,875.36 EUR
5050018	Mozambique	Food Emergency Response Gender Equality	09.2020 – 05.2027	18,620	ADRA Mozambique PPF AMA Livaningo	3,859,848.00 EUR	BAF ADH	611,257.71 EUR
5050021	Mozambique	Income Emergency Response	11.2022 – 08.2026	32,820	ADRA Mozambique SEPPA CCM	2,400,000.00 EUR	BMZ ÜH	630,395.75 EUR
5050022	Mozambique	Environment Income	08.2022 – 07.2027	48,179	ADRA Mozambique Rare Inc. AMA Livaningo	2,296,369.52 EUR	BAF ADH ADRA Germany	717,777.91 EUR
5050024	Mozambique	Food Income Gender Equality	09.2023 – 04.2026	1,272	Livaningo	333,333.00 EUR	BMZ PT	94,751.76 EUR
7160086	Somalia	Education	04.2022 – 07.2025	51,900	ADRA Somalia ALIGHT Kenia CISP	9,900,000.00 EUR	ADRA Germany ADRA Belgium DG INTPA Gemeinsam für Afrika ALIGHT Kenia CISP	1,472,350.10 EUR
7160091	Somalia	Education Emergency Response Water Gender Equality	04.2023 – 03.2025	25,473	ADRA Somalia Save the Children Norway	2,631,579.40 EUR	ADH DG ECHO	176,627.67 EUR
7160093	Somalia	Gender Equality	10.2024 – 04.2028	10,100	ADRA Somalia i-BAR Consulting Windle Trust READO	9,345,000.00 EUR	DG INTPA ADRA Germany Windle International	1,395,900.21 EUR
7160095	Somalia	Education Income Environment	01.2025 – 12.2027	3,600	ADRA Somalia Save the Children (European Offices)	1,986,111.11 EUR	DG INTPA ADRA Germany	504,662.95 EUR
7160096	Somalia	Education	04.2025 – 03.2027	27,102	ADRA Somalia Save the Children (European Offices)	589,472,00 EUR	DG ECHO Save the Children (European Offices) ADH	270,118.31 EUR
7230036	South Sudan	Food Income	12.2021 – 04.2025	13,200	ADRA South Sudan CHADO SRDO	1,906,508.00 EUR	BMZ PT	0.00 EUR
7230037	South Sudan	Food Income	12.2021 – 05.2025	13,200	ADRA South Sudan	50,000.00 EUR	ADRA Netherlands	21,508.41 EUR
7230038	South Sudan	Education Gender Equality Income	11.2025 – 01.2030	50	ADRA South Sudan	2,796,826.00 EUR	BMZ PT	24,955.60 EUR
7610019	Tanzania	Income Environment	11.2024 – 10.2027	160	KAKUTE ICSEE	683,146.68 EUR	BMZ PT	255,363.63 EUR
7760031	Togo	Food Income	08.2024 – 04.2027	1,800	OADEL	395,013.00 EUR	BMZ PT	109,401.18 EUR

Asia								Asia
1070064	Afghanistan	Refugee Aid	05.2024 – 01.2025	2,520	ADRA Afghanistan	538,688.00 EUR	ADH ADRA JPF	0.00 EUR
1070065	Afghanistan	Emergency Response	09.2025 – 01.2026	1,333	ADRA Afghanistan ADRA International	166,602.00 EUR	ADH	49,660.17 EUR
3850138	India	Emergency Response Disaster Preparedness	01.2024 – 06.2025	22,192	ADRA India Seventh-day Adventist Church of Thailand	309,469.44 EUR	ADH	61,814.67 EUR
3850139	India	Refugee Aid	07.2024 – 06.2025	1,354	ADRA India Danish Refugee Council	121,010.00 EUR	DG ECHO ADH	88,716.80 EUR
3850141	India	Food Water Refugee Aid	08.2024 – 08.2025	3,204	ADRA India	90,000.00 EUR	ADH	50,354.03 EUR
3850143	India	Food Water Refugee Aid	09.2024 – 01.2025	30,000	ADRA India	9,400.90 EUR	ADH	0.00 EUR
3850145	India	Refugee Aid	04.2025 – 06.2026	2,287	ADRA India Danish Refugee Council	411,680.00 EUR	DG ECHO ADH	58,834.51 EUR
3850146	India	Disaster Preparedness Emergency Response	10.2025 – 09.2026	1,250	ADRA India	100,000.00 EUR	ADH	50,131.35 EUR
3850147	India	Disaster Preparedness	06.2025 – 05.2026	1,000	ADRA India	14,474.13 EUR	ADH	11,562.10 EUR
3850148	India	Emergency Response	07.2025 – 10.2025	5,265	ADRA India	10,869.57 EUR	ADH	10,028.35 EUR
3860021	Indonesia	Food Income Environment	10.2024 – 09.2027	1,020	ADRA Indonesia	1,272,202.67 EUR	BMZ PT	467,936.08 EUR
1440004	Laos	Food Income Environment	08.2021 – 04.2025	3,900	ADRA Laos	1,888,866.00 EUR	BMZ PT	116,132.69 EUR
1440007	Laos	Food Income Environment Gender Equality	11.2025 – 04.2029	2,600	ADRA Laos	1,331,999.82 EUR	BMZ PT	20,034.10 EUR
4610016	Laos	Food Income Environment Gender Equality	11.2022 – 06.2026	10,258	ADRA Laos	1,000,000.00 EUR	BMZ PT	60,204.70 EUR
4650014	Lebanon	Education Water Gender Equality	09.2023 – 12.2025	310	ADRA Lebanon	536,897.94 EUR	ADH	263,165.08 EUR
5070036	Mongolia	Food Income Environment	10.2023 – 12.2026	500	ADRA Mongolia	1,674,666.67 EUR	BMZ PT	421,463.67 EUR
5070039	Mongolia	Food Income	04.2024 – 06.2026	45	ADRA Mongolia	340,000.00 EUR	ADH	20,054.10 EUR
5180034	Myanmar	Education Emergency Response	01.2025 – 12.2028	746,158	ADRA Myanmar	20,100,000.00 EUR	DG INTPA	7,609.18 EUR
5180035	Myanmar	Emergency Response	05.2025 – 08.2025	17,159	ADRA Myanmar	100,000.00 EUR	ADH	92,000.00 EUR

Project number	Country	Fields of activity	Duration	Direct beneficiaries	Implementation partner	Total project costs	Donor	Project expenditure 2025
Asia								Asia
7300002	Occupied Palestinian Territories	Emergency Response	06.2025 – 07.2025	4,500	ADRA International	30,000.00 EUR	ADH	27,627.01 EUR
7300003	Occupied Palestinian Territories	Emergency Response	10.2025 – 03.2026	8,160	ADRA Norway ANERA Plan International Norway	121,327.75 EUR	ADH	45,263.19 EUR
6190055	Philippines	Emergency Response	01.2023 – 03.2026	1,544	ADRA Philippines JVOFI CDPC	867,666.66 EUR	DG INTPA ADH	206,408.71 EUR
6190061	Philippines	Emergency Response	08.2025 – 09.2025	2,098	ADRA Philippines	20,000.85 EUR	ADH	18,428.56 EUR
7240008	Syrian Arab Republic	Emergency Response Education	11.2023 – 06.2025	1,074	ADRA Syria	531,914.89 EUR	ADH	44,176.69 EUR
7240009	Syrian Arab Republic	Education Water Disaster Preparedness	02.2025 – 06.2026	4,197	ADRA Syria	3,182,842.00 EUR	ADH	1,127,678.54 EUR
7240010	Syrian Arab Republic	Emergency Response	07.2024 – 02.2026	3,600	ADRA Canada	64,640.95 EUR	ADH	3,442.46 EUR
7240011	Syrian Arab Republic	Emergency Response	10.2024 – 12.2025	16,950	ADRA Syria ADRA International	80,273.55 EUR	ADH	17,504.70 EUR
7690033	Thailand	Emergency Response Income	01.2023 – 03.2026	2,700	ADRA Thailand ACTED Thailand	2,001,563.12 EUR	DG INTPA ADH	455,939.66 EUR
7690035	Thailand	Advocacy Gender Equality	01.2024 – 12.2025	4,103	ADRA Thailand HRDF	630,000.00 EUR	DG INTPA	1,644.86 EUR
7690036	Thailand	Children Advocacy Education	01.2024 – 12.2025	4,659	ADRA Swiss ADRA Thailand	294,300.77 EUR	ADRA ADRA Germany	10,028.35 EUR
9400032	Yemen	Health Food Water Gender Equality	01.2023 – 03.2025	1,000,000	ADRA Yemen	17,107,712.92 EUR	GFFO	1,041,702.67 EUR
9400036	Yemen	Health	01.2025 – 12.2027	373	ADRA Yemen	3,802,804.35 EUR	BMZ ÜH	813,325,10 EUR
9400038	Yemen	Emergency Response	10.2025 – 07.2026	4,592	ADRA Yemen ADRA Canada	695,403.00 EUR	ADH	22,000.00 EUR

Europe								Europe
2190158	Czech Republic	Emergency Response	01.2025 – 12.2025	92	ADRA Czech Republic	82,802.68 EUR	ADH Max Brose Hilfe e.V. BSH Katastrophenhilfe e.V.	80,193.96 EUR
3100209	Germany	Emergency Response Einkommen	07.2021 – 12.2026	18,000	ADRA Germany	6,160,523.42 EUR	ADH	1,213,178.06 EUR
3100228	Germany	Environment	07.2023 – 07.2026	61	ADRA Germany	556,788.00 EUR	ADRA Germany	77,060.03 EUR
3100235	Germany	Emergency Response	06.2024 – 06.2026	1,700	ADRA Germany ADH	178,475.35 EUR	ADH	157.14 EUR
3100236	Germany	Emergency Response	01.2025 – 12.2026	120	ADRA Germany Jugendbildungsstätte Unterfranken	152,007.00 EUR	ADRA Germany	3,207.16 EUR
3100238	Germany Italy Libya Tunisia	Emergency Response	01.2025 – 12.2025	1,156	SOS Humanity e.V.	904,311.22 EUR	ADH	879,554.59 EUR
3100248	Germany	Education	06.2025 – 12.2026	75	Kinder- und Jugendhilfezentrum St. Josef	90,000.00 EUR	TzuXing Charitable Foundation	420.93 EUR
5060193	Republic of Moldova	Health Emergency Response	07.2025 – 03.2026	587	ADRA Moldova	76,718.48 EUR	ADH	67,284.06 EUR
6860204	Romania	Emergency Response	12.2024 – 02.2025	449	ADRA Romania	33,695.65 EUR	ADH	31,082.43 EUR
7190001	Spain	Emergency Response	11.2024 – 03.2025	7,000	ADRA Romania	82,455.95 EUR	ADH ADRA	11,967.58 EUR
7940194	Ukraine	Food	01.2024 – 03.2025	304,899	ADRA Swiss ADRA Ukraine	2,114,309,56 EUR	WHH Advent-Wohlfahrtswerk e.V. ADRA Deutschland ADRA Swiss ADRA	0.00 EUR
7940195	Ukraine	Health Food Water Emergency Response	08.2024 – 10.2025	37,089	ADRA Ukraine ADRA Czech Republic Projects Clinic Consulting	1,515,752.43 EUR	ADH Advent-Wohlfahrtswerk e.V. ADRA Czech Republic	585,767.60 EUR
7940196	Ukraine	Education Health	11.2024 – 06.2025	56	ADRA Ukraine Zhyve Slovo Lyceum	22,182.12 EUR	Schulzentrum Marienhöhe gGmbH	1,471.97 EUR
7940197	Ukraine	Health Food Water Emergency Response	07.2025 – 10.2026	18,115	ADRA Ukraine ADRA Czech Republic	1,297,724.51 EUR	ADH Advent-Wohlfahrstwerk e.V. ADRA Czech Republic	517,147.16 EUR
7940198	Ukraine	Education	10.2025 – 06.2026	18	ADRA Ukraine	19,999.16 EUR	ADH Schulzentrum Marienhöhe gGmbH	20,053.26 EUR
9630219	Serbia	Education Gender Equality	03.2024 – 12.2025	1,084	ADRA Serbia	435,155.14 EUR	GFFO ADRA Germany ADRA Serbia	189,231.00 EUR
9630221	Serbia	Health Income	01.2024 – 12.2025	1.430	ADRA Serbia	754,818,24 EUR	ADH	0.00 EUR

Oceania								Oceania
2810021	Fiji	Disaster Preparedness	07.2025 – 06.2027	505	ADRA Fiji	343,371.58 EUR	ADH	100,596.64 EUR

Beneficiaries: For completed projects, the total number of beneficiaries is indicated. For ongoing projects, the number of beneficiaries reached in 2025 is shown.		BMZ SEWOH Federal Ministry for Economic Cooperation and Development, Special Initiative ONE WORLD - No Hunger (SEWOH)		Implementing Partners			
Donors		BMZ TA Federal Ministry for Economic Cooperation and Development, Transitional Aid (TA)		Acted	Acted	ICSEE	International Collaborative For Science, Education and Environment
AA GFFO	German Federal Foreign Office	DFRO	Disaster Relief Fund	AFAD	Association de Formation et d'Appui au Développement	JVOFI	Jaime V. Ongpin Foundation, Inc.
ADH	Aktion Deutschland Hilft (Germany's Relief Coalition)	EU	European Union	AMA	Associação do Meio Ambiente	OADEL	Organisation Pour L'Alimentation et le Developpement Local
ADRA	Adventist Development and Relief Agency	EuropAid	European Cooperation Office	ANADI	Association Nationale D'Action pour le Développement Intégral	OSSHD	Organization for Social Service Health and Development
AeA	Ayuda en Acción	DG ECHO	Directorate-General for European Disaster Preparedness and Humanitarian Aid	CACIT	Collectif des Associations Contre l'Impunité au Togo	READO	Rural Education and Agriculture Development Organization
ASB	Worker's Samaritan Federation	DG Intpa	Directorate General for International Partnerships	CCM	Conselho Cristao de Mocambique	RISE	Rural Indigenous Sustainable Education
AWW	Advent-Wohlfahrtswerk e.V.	GIZ	Society for International Cooperation	CDPC	Center for Development Programs in the Cordillera, Inc.	SEPPA	SEPPA – Agronegócios e Consultoria Lda.
BAF	Blue Action Fund	IKI	International Climate Initiative	CHADO	Community Health and Development Organization	SRDO	Sobat Relief and Development Organization
BMZ	Federal Ministry for Economic Cooperation and Development	JPF	Japan Platform Fund	CISP	International Committee for the Development of Peoples		
BMZ CRI	Federal Ministry for Economic Cooperation and Development, Crisis Management, Reconstruction, Infrastructure (CRI)	PREDES	Centro de Estudios y Prevención de Desastres	EOC-DICAC	Ethiopian Orthodox Church Development and Inter-Church Aid Commission		
BMZ PS	Federal Ministry for Economic Cooperation and Development Private Sponsors (PS)	Radiohjälpen	n.a., engl. "Radio Aid", swedish Radio Fundraiser	HI	Humanity&Inclusion		
		SP	Soluciones prácticas	HRDF	Human Rights and Development Foundation		
		WHH	Welthungerhilfe (German NGO)				



Financial and Management Report for the 2025 Financial Year of ADRA Germany.

A. Organizational Background

ADRA Germany (hereinafter referred to as ADRA) is a non-profit association and a recognized non-governmental organization with mandates and objectives in the fields of international cooperation, humanitarian assistance, and development education. **The so-called Triple Nexus combines humanitarian assistance, development cooperation, and peacebuilding. At ADRA, this approach is implemented particularly through anticipatory crisis response concepts and preventive measures (Anticipatory Action), with the aim of reducing social inequality and combating poverty. The “expanded Nexus” developed by ADRA goes beyond the phases of humanitarian assistance and development cooperation by incorporating activities of social enterprises (Social Ventures) as a foundation for well-being and strengthening resilience. This holistic approach aims to create impact as a peace-building measure at the individual and societal levels of civil society.**

The scope and diversity of the objectives outlined above may appear to represent an extensive and, in some respects, overwhelming set of tasks for a medium-sized aid organization such as ADRA. However, we are convinced that only an integrated and holistic package of measures can lead to sustainable overall development. Such a complex undertaking can only be achieved through meaningful partnerships with other cooperation partners, including across different sectors. ADRA is committed to working together with other stakeholders and considers the ability to connect with and engage in partnerships and collaborations to be indispensable. **The principle of helping people to help themselves must always be fully pursued.** A justified criticism of our sector is that the work of humanitarian and development organizations does not yet contribute sufficiently to overcoming injustice and structural inequality in a sustainable way. **The interconnections identified through contextual analysis must be considered together with the people on the ground.**

Only through such a holistic approach can all measures lead to measurable change and improved living conditions for people on the ground. Project work that spans the

phases of crisis prevention – emergency response – transitional assistance – development cooperation – social enterprises (Social Ventures), while ensuring successful transitions between these phases, can be considered by ADRA as the definition of a “flagship project.” ADRA was founded in 1986 and has offices in Weiterstadt and Berlin. Our employees also work in a hybrid work environment from various locations. While our offices are based in Germany, our work is primarily focused internationally. Our main countries of operation include Burkina Faso, Burundi, the Democratic Republic of the Congo (DRC), Ethiopia, Madagascar, Mali, Mozambique, Somalia, South Sudan, Tanzania, Togo, Afghanistan, Cambodia, India, Indonesia, Laos, Lebanon, Mongolia, Myanmar, the Philippines, Syria, Thailand, Yemen, Fiji, Moldova, Serbia, and Ukraine. In addition, we support efforts to rescue refugees and migrants in the Mediterranean Sea.

Since 2021, ADRA has also been implementing projects in Germany. Our projects to support communities affected by the floods in North Rhine-Westphalia and Rhineland-Palatinate, as well as projects assisting people displaced by the war in Ukraine, were launched in 2021 and 2022, respectively, and have been ongoing ever since. These projects also reflect ADRA’s commitment to providing long-term, sustainable support at the local level while working in close partnership with a wide range of local organizations.

In its international project countries, ADRA works with independent local partner organizations as implementing partners. These partners are either part of the quality-assured ADRA network or independent local organizations with strong technical expertise or in-depth local knowledge. In most projects, ADRA serves as the lead organization and is responsible for the overall planning, implementation, and monitoring of project activities. However, ADRA also participates in some projects as an associated partner.

ADRA maintains close communication and working relationships with institutional donors, including the German Federal Foreign Office (AA), the German Federal Ministry for Economic Cooperation and Development (BMZ), the Directorate-General for European Civil Protection and Humanitarian Aid Operations (DG ECHO), the Directorate-General for International Partnerships (DG INTPA), and Aktion Deutschland Hilft (ADH). In addition, we have launched projects in cooperation with the German Agency for International Cooperation (GIZ) and the Blue Action Fund. In response to spending cuts among institutional donors, we have worked in recent financial years to broaden and diversify our funding base. This is a

long-term process that also requires extensive accreditation procedures.

ADRA is supported in particular by donations from many private individuals. Through these donations, German civil society entrusts ADRA with implementing a wide range of projects and humanitarian initiatives. Relationships with donors and the wider public are managed by our Communications and Fundraising Department, which provides reliable information while also listening carefully to the feedback, expectations, and concerns of our supporters. Maintaining this dedicated department is especially important to us, as it enables us to listen to donors, supporters, and other interested individuals and to respond directly and promptly to their feedback, questions, and concerns. Another key source of donation income is ADRA’s partnership within the alliance *Aktion Deutschland Hilft*.

To achieve and demonstrate a high level of credibility, quality assurance, and transparency, ADRA undergoes annual external reviews and certifications by independent donor oversight organizations. In addition to the annual audit of its financial statements by an independent auditor, ADRA provides comprehensive public disclosure of information to the German Donations Council (Deutscher Spendenrat e.V.) and the German Central Institute for Social Issues (DZI Donation Seal). All certifications relating to the previous financial year were granted without qualification. The internal certification of ADRA partner offices (covering compliance with quality standards and internal policies), together with the certification and audits conducted by our principal institutional donors – who assess both ADRA as an organization and its individual projects – further strengthen transparency and accountability.

Management Report

1. Business Performance

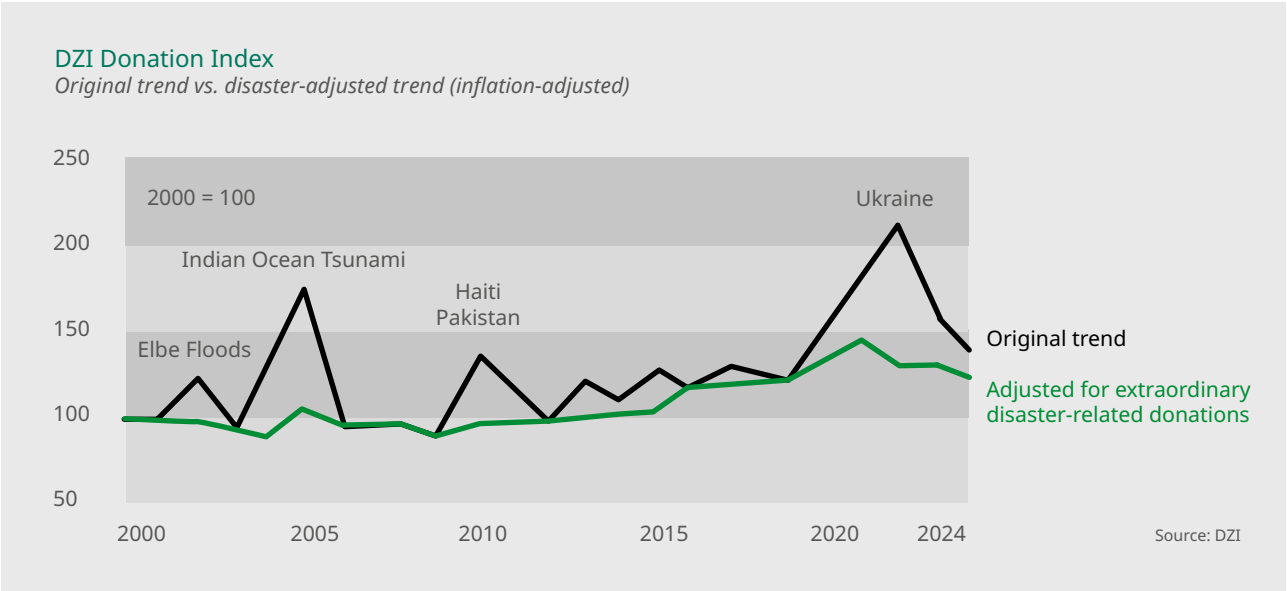
Over the past several years, the German donations market has continued to be characterized by a volatile environment, strongly influenced by major events receiving extensive media coverage (see Figure “DZI Donation Index”).¹ Significant fluctuations in donation volumes show a clear and strong correlation with major disasters and other high-profile events reported in the media. According to the German Donations Council, donations

¹ DZI Donation Almanac 2025, accessed from the website on April 15, 2026.6 [Spenden-Almanach – DZI](#)



increased by 2% in the previous year (2024), reaching EUR 5.1 billion. The average donation also rose, from EUR 40 in the previous year to EUR 43, indicating a higher level of commitment among donors. At the same time, however, donor participation continued to decline: around 25% of the German population made a donation, representing 16.7 million donors – approximately 2 million fewer than two years earlier.

In contrast to the figures published by the German Donations Council, the statistics of the German Central Institute for Social Issues (DZI), based on data from the German Socio-Economic Panel (SOEP), indicate a decline in donation volume in 2024. The DZI report also includes major donations of up to EUR 30,000 from private households.



According to the report, total donations amounted to EUR 12.5 billion, representing a decrease of 2.1% compared with the previous year – or 4.3% after adjusting for inflation.

The development of donation volume also varied across organizations during the 2025 reporting year. In its publication **Bilanz des Helfens** (“Giving Report”),² the German Donations Council reported a significant decline in total donations of 9% compared with the previous year. Donor participation – the share of the German population making donations – also fell substantially: approximately 848,000 fewer people donated, reducing the participation rate to 24% of the population, or 15.8 million donors. In the previous year, 25.4% of Germany’s population had made a donation. As a result, competition among organizations for private donors continues to intensify. In particular, private cash donations have fallen to their lowest level since 2019. According to the German Donations Council, this trend is primarily attributable to growing uncertainty within society, especially concerns about household budgets.

In its Donation Monitor 2025 (*Spendenmonitor 2025*),³ published jointly with the German Fundraising Association, the DZI reported an increase in total donations from EUR 6.0 billion to EUR 6.3 billion. This growth was driven by a significant increase in the average donation per donor, which rose from EUR 174 to EUR 187.

The distribution of donations by charitable purpose also changed during the reporting period.⁴ The largest share of total donations continued to be allocated to humanitarian assistance, including emergency and disaster relief. However, this category experienced a disproportionate decline of 11% compared with the previous year. In 2025, donations to local community projects, animal welfare, and nature conservation, environmental protection, and climate action recorded notable growth.

ADRA was not immune to the overall decline in donations across the sector. Nevertheless, total donation income remained at a level comparable to that before the COVID-19 pandemic. Compared with the previous year, total donations increased by 1.6% to EUR 11,591,031.25 (previous year: EUR 11,411,485.88; previous year-on-year change: –15.4%). These figures include funding provided by *Aktion Deutschland Hilft* that was implemented through projects during 2025. This modest increase does not reflect the broader trend observed across the sector during the reporting year. Donations from private individuals – including bequests, which are directly comparable to the indicators discussed above – declined once again by a double-digit rate of 17.3%, falling to EUR 3,329,302.75 (previous year: EUR 4,050,760.31; previous year-on-year change: –14.6%). As a result, ADRA’s performance in the 2025 financial year was weaker than both the trend reported by the German Donations Council (–9% overall; –11% for the humanitarian sector) and, in particular, the positive trend identified by the DZI. Overall, ADRA’s donation income in 2025 also remained slightly below its inflation-adjusted pre-COVID level of 2019.

Unlike in previous years, 2025 was not marked by major crises or disasters that generated exceptional peaks in media coverage.⁵ The war in Ukraine continued to dominate the news, but not with the same intensity or prominence that had previously resulted in exceptionally

² **Bilanz des Helfens 2025** by the German Donations Council (Deutscher Spendenrat), retrieved from the website on April 15, 2026: [Spenden-Almanach-DZI](#)

³ **Deutscher Spendenmonitor 2025** by DZI and the German Fundraising Association (Deutscher Fundraising Verband), retrieved from the website on April 15, 2026: [Deutscher Spendenmonitor - Deutscher Fundraising Verband](#)

⁴ **Bilanz des Helfens 2025** by the German Donations Council (Deutscher Spendenrat), retrieved from the website on April 15, 2026: [Brand Recognition Rankings](#)

⁵ **Spendenmagazin 2025** by DZI: “Beyond the Headlines – Forgotten Crisis Regions 2025”, retrieved from the website on April 15, 2026: [Spenden – aber sicher! Am #GivingTuesday und in der Adventszeit – DZI](#)

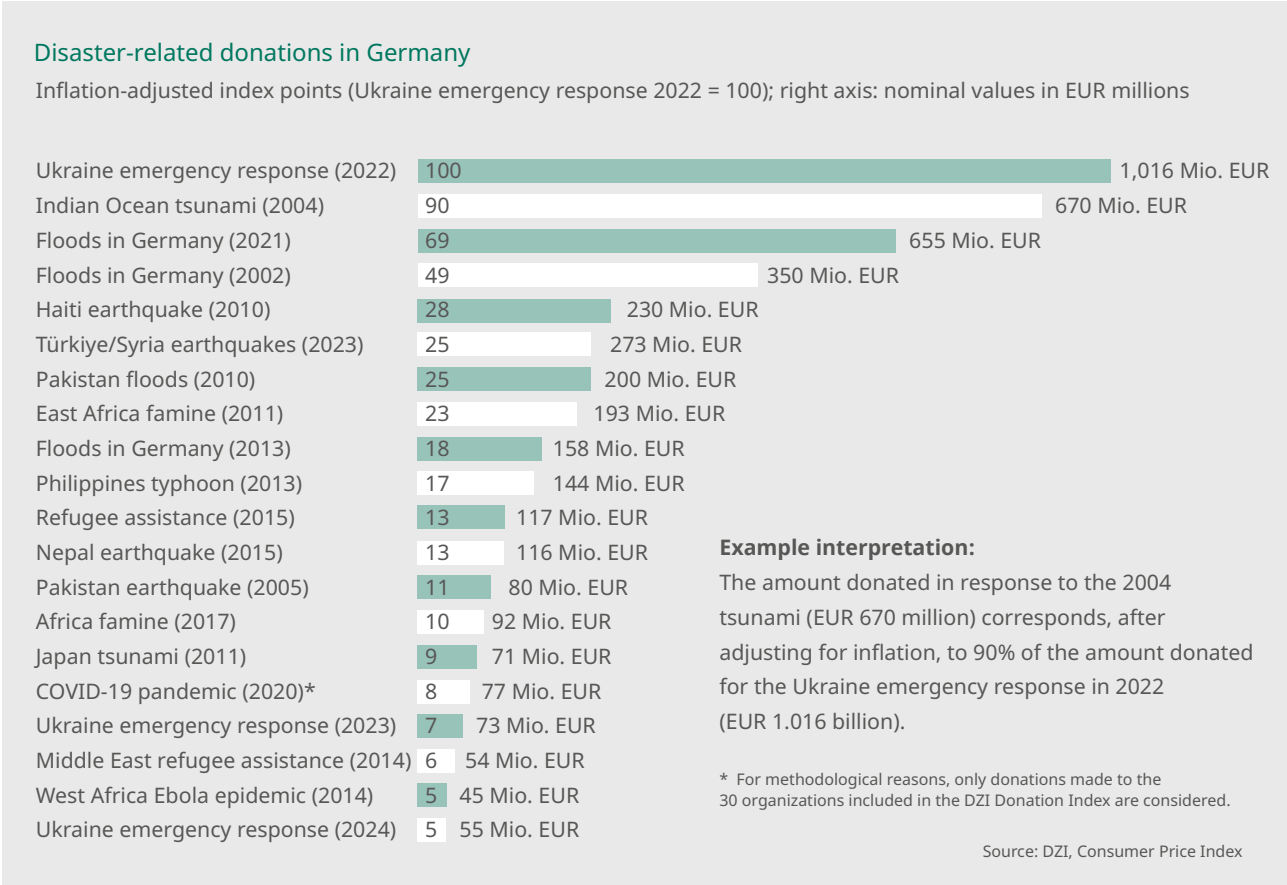
high levels of public donations. At the same time, many crises and disasters continue to receive little or no media attention. ADRA Germany remains actively engaged in these “forgotten” regions and countries through projects in Somalia, Burkina Faso, the Sahel region, and Yemen. According to the United Nations, more than 300 million people required humanitarian assistance during 2024/2025. The withdrawal or reduction of financial contributions by the United States to numerous humanitarian organizations, including the World Health Organization (WHO) and UNICEF, has significantly reduced the availability of essential humanitarian assistance in many countries in need. **At the same time, climate-related crises are becoming increasingly frequent, often without attracting significant media attention. This makes ADRA Germany’s commitment to its recently adopted statutory objective of climate action all the more important. Accordingly, ADRA is implementing major projects in this vital area, including in Fiji and Mozambique.** For countries already facing humanitarian need, the impacts of climate change present an enormous challenge, as they intensify existing vulnerabilities and cause disasters to occur more frequently and with greater severity.

In 2021, ADRA began implementing domestic projects in Germany as part of its response to the devastating floods. This commitment has continued with the aim of creating

lasting improvements for people affected in Germany. It is precisely this longterm engagement that enables sustainable change in the lives of those impacted. Many beneficiaries value the fact that support continues even after media attention has faded. ADRA’s continued engagement in Germany has also increased public awareness of the organization. In addition, ADRA has established a nationwide volunteer response network that can be activated in emergencies to provide rapid humanitarian assistance whenever needed.

In 2025, ADRA generated total revenue of EUR 27,226,420.75, primarily from the implementation of externally funded projects. Total revenue was 5.7% lower than the previous year’s figure of EUR 28,873,648.55. This decrease was mainly attributable to a decline in internationally funded projects. More broadly, spending cuts and shifting funding priorities among institutional donors have resulted in both a reduction in the number of funded projects and a decrease in the average funding volume per project. This represents a broader trend across the humanitarian and development sector that is expected to affect future and long-term projects as well. ADRA will continue to address and adapt to these challenges.

Against this overall backdrop, the organization’s financial performance developed as follows.



Overview of Financial Performance, Assets, and Financial Position

1.1 Revenue Position

The association generated **revenue** of EUR 27,226,420.75 (previous year: EUR 28,873,684.55), which was 5.7% below the level of the previous financial year. The budget target of approximately EUR 30.4 million was missed by 10.4%. The development of revenue was primarily affected by weaker implementation of international projects, resulting from lower project volumes and the completion of international projects.

The **acquisition of new project commitments** for implementation in future years developed broadly in line with revenue performance, declining slightly by 5.6% to EUR 19,137,070.77 (previous year: EUR 20,279,480.45). It should be noted that project acquisition is effective over multi-year implementation cycles (financial years), meaning that linear year-on-year growth cannot be expected.

From a long-term perspective, ADRA’s project pipeline remains strong and ensures a stable level of organizational capacity utilization. New projects secured during 2025 included major humanitarian and development initiatives in Ukraine and Germany, as well as larger projects in crisis-affected countries such as Yemen, South Sudan, Somalia, Burkina Faso, Mozambique, Laos, and Syria.

Gross margin improved compared with 2024, both in absolute terms and as a percentage of total revenue. The gross margin increased from 12.2% in the previous year to 14.0% in 2025. As a non-profit organization, ADRA’s objective is to use as much of the funds it receives as possible for humanitarian and development activities rather than generating profits. At the same time, ADRA Germany must operate on a financially sustainable basis by implementing stable, financially viable projects over the long term in order to remain resilient and fit for the future. The gross result of EUR 3,802,662.87 (previous year: EUR 3,517,456.20) covers the administrative and operational expenses that cannot be directly allocated to individual projects.

Statement of Income and Expenses for the Fiscal Year 2025

	2025	2024	2023	2022	2021
	EUR	EUR	EUR	EUR	EUR
1. Donation Income	11,591,031.25	11,411,485.88	13,494,407.52	14,661,152.76	13,426,109.16
<i>of which: Donations from Private Individuals</i>	<i>3,329,302.75</i>	<i>4,050,760.31</i>	<i>4,740,985.17</i>	<i>4,848,602.59</i>	<i>4,602,410.95</i>
2. Income Recognized from Public Grants for Project Funding	15,588,971.17	17,414,463.54	24,043,965.90	20,293,393.29	12,331,546.86
3. Other Operating Revenue	46,418.33	47,735.13	29,199.58	28,155.64	25,478.69
4. Other Operating Income	36,388.18	111,507.35	46,229.73	403,854.17	88,780.89
5. Total Income	27,262,808.93	28,985,191.90	37,613,802.73	35,386,555.86	25,871,915.60
6. Project-Related Expenses	-23,418,097.60	-25,350,568.07	-33,311,012.78	-31,123,106.84	-22,225,500.74
7. Gross Result	3,844,711.33	3,634,623.83	4,302,789.95	4,263,449.02	3,646,414.86
8. Expenses Related to Other Operating Revenue	-5,660.28	-5,660.28	-5,660.28	-5,660.24	-5,660.24
9. Personnel Expenses					
a) Salaries and Wages	-1,543,925.07	-1,679,027.48	-1,714,384.04	-2,307,903.64	-1,718,263.96
b) Social Security Contributions, Pension Costs and Employee Benefits	-373,406.39	-406,081.62	-414,632.79	-558,178.63	-415,920.19
	-1,917,331.46	-2,085,109.10	-2,129,016.83	-2,866,082.27	-2,134,184.15
10. Depreciation and Amortization	-78,096.05	-57,115.12	-71,599.16	-96,043.66	-67,437.85
11. Other Operating Expenses	-1,632,413.76	-1,496,039.06	-1,567,954.85	-1,020,495.27	-1,008,559.79
12. Operating Result	211,209.78	-9,299.73	528,558.83	275,167.58	430,572.83
13. Income from Public and Non-Public Project Funding	19,137,070.77	20,279,480.45	19,562,662.90	56,878,241.71	17,281,839.36
14. Expenses from the Recognition of Project Funding Liabilities	-19,137,070.77	-20,279,480.45	-19,562,662.90	-56,878,241.71	-17,281,839.36
Effect of Newly Approved Projects	0.00	0.00	0.00	0.00	0.00
15. Income from Other Securities and Long-Term Financial Investments	11,996.64	10,241.37	13,721.98	6,265.78	6,071.69
16. Net Interest Result	93,735.40	183,729.58	55,369.31	0.00	-653.09
17. Financial Result	105,732.04	193,970.95	69,091.29	6,265.78	5,418.60
18. Income Taxes	-66.00	-604.00	-588.00	645.66	1,445.71
19. Result After Taxes	316,875.82	184,067.22	597,062.12	282,079.02	437,437.14
20. Other Taxes	-10,774.50	-11,051.70	-6,891.44	-7,499.44	-7,443.44
21. Net Surplus for the Year	306,101.32	173,015.52	590,170.68	274,579.58	429,993.70
a) Retained Earnings / Loss Brought Forward from the Previous Year	1,089,752.62	916,737.10	326,566.42	51,986.84	-378,006.86
22. Balance Carried Forward (+) / New Loss Carried Forward (-)	1,395,853.94	1,089,752.62	916,737.10	326,566.42	51,986.84

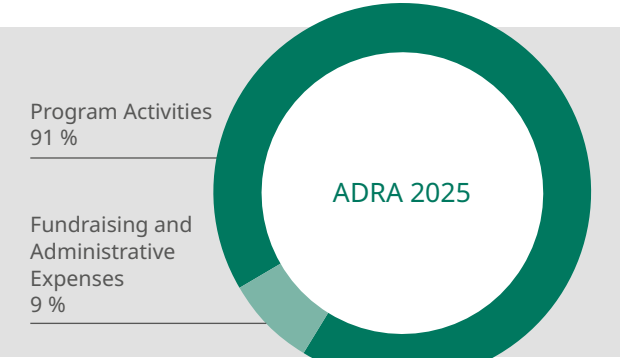
Within **administrative expenses**, personnel expenses – the most significant cost category – decreased by 8.0% to EUR 1,917,331.46 (previous year: EUR 2,085,109.10). This reduction is primarily attributable to the allocation of staff positions and personnel costs to project budgets, as described above. As a result, ADRA utilizes its human resources efficiently, with a substantial proportion of personnel costs directly allocated to project implementation. The increase in other operating expenses was primarily driven by measures to strengthen risk management, as well as higher energy and IT costs. The slight increase in depreciation and amortization reflects investments in infrastructure.

The calculation of the administrative cost ratio follows the official methodology of the DZI. This approach enhances transparency and ensures a consistent basis for calculation and comparison. The ratio is calculated as the proportion of fundraising and administrative expenses in relation to total expenditure, including project costs.

According to the DZI methodology, ADRA’s fundraising and administrative cost ratio amounted to 5.04% in 2022 and 6.00% in 2023. These figures were verified by the DZI.⁶ For 2024, ADRA calculated a ratio of 7.72%, which is currently still awaiting confirmation by the DZI. The ratio calculated by ADRA for the 2025 financial year is approximately 9.0%. The increase is primarily attributable to the reduction in the calculation base, as total income declined.

Even with this increase, ADRA’s administrative cost ratio remains well below the average of 12.6% reported for other humanitarian organizations (previous year: 12.5%), demonstrating the organization’s efficient management of projects.⁷

In general, an administrative cost ratio of between 8% and 12% is considered appropriate to ensure the effective management, implementation, and oversight of projects. At the same time, the responsible and sustainable use



of operational resources, as well as the recruitment and retention of qualified staff required to manage large-scale projects, also influences this ratio. ADRA will continue to target the lower end of this range (8%–12%). Given the current operating environment and the challenges facing the humanitarian sector, we remain committed to managing costs prudently while continuing to implement our strategy through targeted and necessary investments.

The salary ranges for the different employee groups are presented in the table below. Gross salaries are based on ADRA’s remuneration framework, which follows the Federal Collective Agreement for the Public Service (TVöD Bund). In December 2023, upon the recommendation of the Executive Board and the Supervisory Board, the General Assembly resolved to adopt the TVöD Bund as the organization’s salary benchmark with effect from 2024.

The remuneration of the Executive Board is also based on the TVöD Bund and consists exclusively of fixed salary components. It is disclosed to the Personnel Committee of the Supervisory Board. In addition, the Supervisory Board has established a remuneration cap, limiting Executive Board salaries to a maximum of pay grade E14, step 4, under the TVöD Bund. For data protection reasons, the individual annual remuneration of Executive Board members is not disclosed.

Members of the Supervisory Board serve on a voluntary basis. They are reimbursed for reasonable travel and accommodation expenses incurred in connection with Supervisory Board meetings.

A modest positive operating result of EUR 211,209.78 was achieved (previous year: EUR –9,992.73), which was further improved by the financial result. During the year,

in EUR thousands	Lower Range	Average	Upper Range
Administrative Staff	50	55	60
Program and Project Finance Coordinators			
Fundraising and Communications Coordinators	56	60	65
Senior Program Coordinators; Advocacy & Compliance	64	65	67

ADRA sought to manage its financial performance in a way that maximized support for project implementation while maintaining a balanced operating result. In addition, a reserve has been established for 2026 to support an organizational transformation. This transformation has become necessary in response to the structural changes affecting both the humanitarian sector and institutional donors.

The **result after taxes** for the 2025 financial year amounted to EUR 306,101.32, representing an increase of EUR 133,085.80, or 76.9%, compared with the previous year’s result of EUR 173,015.52.

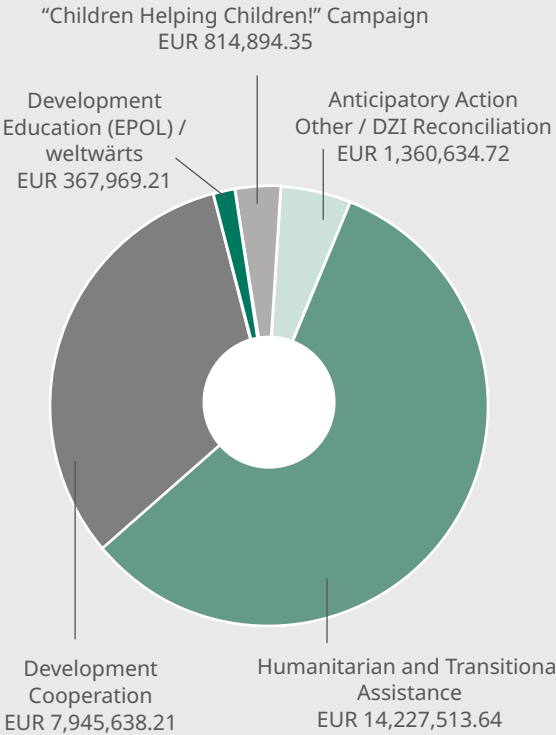
A stable financial foundation is of critical importance to all of ADRA’s stakeholders. Rights holders and project participants benefit from long-term, sustainable support; employees can be offered secure, long-term employment under fair conditions; and continuous improvements in key performance indicators contribute to positive assessments by institutional and public donors when awarding project funding. ADRA allocates its annual surplus to reserves. As a non-profit organization, however, ADRA does not distribute dividends or profits. Instead, these reserves will be used in the future to further the associa-



tion’s charitable purpose – providing assistance to people in situations of need. In addition, these funds will support the organization’s transformation in response to the changing conditions within the humanitarian and development sector. This transformation is essential to ensure that ADRA can continue to provide sustainable assistance, even as institutional donors reduce or withdraw funding.

In summary, the trend outlined in the previous year’s report has become more pronounced. **As a result of shifting priorities and spending cuts by major donors,**

How Were Funds and Donations Used in 2025?



ADRA Germany expects to have fewer resources available for both international projects and domestic humanitarian programs. These developments are accelerating and necessitating a transformation across the humanitarian sector. At the same time, competition for institutional funding is increasing. Project funding is being reduced on an ongoing basis or is increasingly awarded only to project consortia.

ADRA Germany continues to value the loyalty and ongoing support of its private donors. In another year marked by economic uncertainty, persistent inflation, and heightened political instability, their generosity enabled ADRA to maintain a stable income position and implement projects at an overall satisfactory level. Although ADRA did not achieve its internal revenue target for 2025 – that is, the planned level of project implementation – it carefully and dynamically adjusted its expenditure throughout the year. As a result, the organization achieved a balanced result after taxes that was in line with budget.

Overall, the Executive Board of ADRA is satisfied with the organization’s financial performance in 2025. We are deeply grateful to our private donors and institutional partners for the trust they have placed in us.

Our sincere thanks for your continued support!

Bilanz zum 31. Dezember 2025

ASSETS	2025 EUR	2024 EUR	2023 EUR	2022 EUR	2021 EUR
A. NON-CURRENT ASSETS					
I. Intangible Assets					
Concessions, industrial property rights and similar rights and assets acquired for consideration, and licences to such rights and assets	0.00	0.00	23,992.18	315.74	1,073.52
Total	0.00	0.00	23,992.18	315.74	1,073.52
II. Property, Plant and Equipment					
1. Land, land rights and buildings	0.00	0.00	0.00	0.00	0.00
2. Technical equipment and machinery	36,319.80	41,980.08	47,640.36	53,300.64	58,960.88
3. Securities held as fixed assets	54,964.69	98,832.06	64,286.60	111,339.15	126,204.56
Total	91,284.49	140,812.14	111,926.96	164,639.79	185,165.44
III. Financial Assets					
1. Shares in affiliated companies	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00
2. Cooperative shares	0.00	0.00	500.00	500.00	500.00
3. Securities held as fixed assets	633,113.03	626,309.69	626,309.69	626,309.69	626,309.69
Total	708,113.03	701,309.69	701,809.69	701,809.69	701,809.69
Total Non-Current Assets	799,397.52	842,121.83	837,728.83	866,765.22	888,048.65
B. CURRENT ASSETS					
I. Inventories					
Goods	0.00	0.00	0.00	0.00	0.00
II. Receivables and Other Assets					
1. Receivables from affiliated companies	44,808.62	150,492.23	89,700.44	87,874.38	77,744.79
2. Receivables from co-financing arrangements	20,520,216.30	19,541,670.76	29,685,793.28	40,267,458.65	17,328,205.47
3. Other assets	118,371.61	82,553.10	163,860.66	40,163.20	103,951.21
Total	20,683,396.53	19,774,716.09	29,939,354.38	40,395,496.23	17,509,901.47
III. Cash on Hand, Bank Balances and Cheques	18,145,621.38	21,127,729.31	15,009,853.58	14,844,425.11	10,609,087.82
Total Current Assets	38,829,017.91	40,902,445.40	44,949,207.96	55,239,921.34	28,118,989.29
C. PREPAID EXPENSES AND DEFERRED CHARGES	12,162.75	6,085.36	24,162.43	21,783.53	0.00
Total Assets	39,640,578.18	41,750,652.59	45,811,099.22	56,128,470.09	29,007,037.94
LIABILITIES AND EQUITY					
	2025 EUR	2024 EUR	2023 EUR	2022 EUR	2021 EUR
A. EQUITY					
I. Association Capital	526,000.00	526,000.00	526,000.00	526,000.00	526,000.00
II. Reserves					
Free reserve pursuant to Section 62 (1) No. 3 of the German Fiscal Code (AO)	2,236,331.50	2,063,315.98	1,473,145.30	1,146,578.88	1,146,578.88
III. Accumulated Losses	0.00	0.00	0.00	-378,006.86	-802,985.12
IV. Annual Surplus	306,101.32	173,015.52	590,170.68	429,993.70	424,978.26
Total Equity	3,068,432.82	2,762,331.50	2,589,315.98	1,724,565.72	1,294,572.02
B. LIABILITIES					
I. Provisions					
1. Personnel provisions	188,000.00	197,000.00	176,000.00	81,000.00	74,000.00
2. Tax provisions	0.00	0.00	0.00	0.00	0.00
3. Other provisions	3,804,950.00	2,689,100.00	2,957,500.00	1,044,800.00	751,300.00
Total	3,992,950.00	2,886,100.00	3,133,500.00	1,125,800.00	825,300.00
II. Verbindlichkeiten					
1. Liabilities to credit institutions	6,191.98	3,894.85	2,688.77	1,520.09	0.00
2. Liabilities from co-financing arrangements	31,628,318.74	35,669,477.37	39,799,643.56	25,998,526.09	29,337,698.56
3. Liabilities from non-public project funding	0.00	0.00	0.00	0.00	0.00
4. Trade payables	94,319.55	112,497.98	118,051.74	83,069.25	96,985.50
5. Other liabilities	850,365.09	316,350.89	167,899.17	73,556.79	307,348.90
Total	32,579,195.36	36,102,221.09	40,088,283.24	26,156,672.22	29,742,032.96
C. DEFERRED INCOME	0.00	0.00	0.00	0.00	0.00
Total Liabilities and Equity	39,640,578.18	41,750,652.59	45,811,099.22	29,007,037.94	31,861,904.98

1.2. Assets and Financial Position

Total assets decreased by EUR 2.110 thousand to EUR 39,640,578.18 as of the balance sheet date of 31 December 2025 (previous year: EUR 41,750,652.59).

The main factors influencing the development of total assets on the asset side were receivables from cofinancing arrangements amounting to EUR 20,520,216.30,

which increased by EUR 979 thousand, and cash and bank balances, which decreased by EUR 2,982 thousand to EUR 18,145,621.38. The changes resulted primarily from project implementation and new project commitments, which affected receivables, as well as from the drawdown of funds from donors for project activities, which affected cash balances.

On the **liabilities side**, project-related liabilities decreased by EUR 4,041 thousand, reaching a balance of EUR 31,628,318.74. As a significant component of the balance sheet, receivables and liabilities arising from project commitments are subject to detailed analysis and assessment. The organization’s ability to meet its project-related obligations further improved during the financial year:

	2025 EUR	2024 EUR
Receivables from Project Co-financing	20,520,216.30	19,541,670.76
Cash and Bank Balances	18,145,621.38	21,127,729.31
Liabilities from Project Co-financing	-31,628,318.74	-35,669,477.37
Net Balance	7,037,518.94	4,999,922.70

Provisions amounted to EUR 3,992,500.00, an increase of EUR 1,107 thousand. This increase primarily reflects a higher risk assessment of the project portfolio and its composition, following the annual review conducted by the Program Coordinators.

Equity amounted to EUR 3,068,432.82 and increased by the annual surplus of EUR 306,101.32. The entire annual surplus was allocated to the free reserves. As a result, the equity ratio increased from 6.6% to 7.7% during the reporting year.

In summary, ADRA Germany’s asset and financial position remained sound throughout the reporting year. The association maintained sufficient liquidity at all times, supported by incoming donations and existing cash reserves. All payment obligations were met in full and on time. The Executive Board is satisfied with the organization’s asset and financial position during the 2025 financial year.

B. Outlook: Expected Development, Key Opportunities and Risks

1. Opportunities and Risk Report

ADRA’s local and global project work often requires carefully balancing opportunities and risks. At the heart of this balance is the Humanitarian Imperative, which calls upon – and, in moral and ethical terms, obliges – ADRA to take action and fulfil its commitments and project objectives.

Many projects are implemented in environments characterized by multiple, often overlapping risks. These include risks to the physical and mental well-being of project staff, fraud and corruption, misuse of funds, failure to achieve project objectives, and favouritism or nepotism on the part of local implementing partners.

ADRA is exposed to both controllable and uncontrollable risks at the strategic and operational levels. Internal controlling processes, including liquidity planning, together with a comprehensive risk management system, ensure the systematic identification, effective assessment and classification of risks, as well as the implementation of appropriate mitigation measures. Together, these processes contribute to minimizing risk.

In a dynamic environment, new opportunities and approaches to humanitarian assistance continually emerge. A strong culture of organizational learning, openness and transparency, the international ADRA network, and the continuous monitoring of innovations across the humanitarian and development sector all support our work. Above all, our highly qualified staff play a key role in implementing, further developing and advancing the association’s charitable purpose.

Internal governance frameworks – including project approval procedures, expenditure and investment plans as part of the annual budget, as well as oversight by the Executive Board, Supervisory Board and General Assembly – help identify and address risks at an early stage. Compliance with these frameworks is subject to ongoing internal and external review. Risk management in the financial area is based on rigorous standards. Rolling budget and financial planning are designed to support balanced, long-term growth and the implementation of ADRA’s strategic objectives. They ensure that humanitarian and development projects can be financed on a continuous and sustainable basis, thereby meeting the expectations of civil society and the association’s members. Daily liquidity reporting, together with monthly and quarterly reporting and the resulting analyses, also

provides the basis for timely decision-making and, where necessary, the implementation of corrective measures.

Additional risks are assessed by the respective departments, and provisions are made for the estimated costs of addressing them. Appropriate insurance coverage also forms an integral part of ADRA’s risk management strategy for future cases. Medium-term workforce planning identifies staffing requirements in terms of both functions and competencies. This planning includes continuous professional development, training and staff development in both commercial and program-related functions. The unpredictable nature of crises and emergencies often requires ADRA to recruit staff dynamically in response to project-specific needs.

ADRA considers current political and societal trends to represent a new and increasing risk for the humanitarian and development sector, as parts of the sector are being viewed more critically. These developments are accompanied by budget cuts and changing funding priorities among institutional donors. Based on our assessment during the reporting year and in 2026, we conclude that political institutions, political parties and institutional donors may subject smaller faith-based organizations such as ADRA to greater scrutiny. Combined with general budget reductions in public funding, this could result in a decline in project commitments awarded to ADRA. ADRA views this development as part of the broader trend of shrinking civic space (“shrinking spaces”), particularly affecting small and medium-sized civil society organizations. In light of the changing budgetary priorities of the German Federal Government and the European Commission, this trend is now placing ADRA under increasing pressure. To address this risk, ADRA is committed to submitting high-quality project proposals to institutional donors and to demonstrating and communicating the success of its project work as part of an internal excellence initiative. Ultimately, only consistently high-quality performance can reduce or mitigate this risk. In addition, ADRA seeks to reduce the risk of insufficient project funding by further diversifying its funding sources.

The financial pressure on institutional donors and the resulting budget cuts mean that ADRA is receiving less funding from these institutions than in previous years. At the same time, competition among civil society organizations for available funding has increased significantly. As a result, ADRA is able to implement fewer projects or projects of a smaller scale with institutional funding. The consequences are felt less by ADRA itself than by the people in need in the countries where assistance is required, as well as by beneficiaries of national projects in Germany. Ultimately, fewer people receive the support

they need, while humanitarian needs continue to grow. In ADRA’s assessment, a sustained reduction in international assistance could also contribute, over the medium term, to increased regular and irregular migration to Western countries – for example from the Sahel region – which in turn may place additional social and economic pressures on receiving countries.

None of ADRA’s areas of activity is materially dependent on any single major institutional donor. Receivables from project co-financing are held predominantly with public institutions, such as the German Federal Government and the European Union, and are considered to carry a very low risk of default. The association does not use financial instruments. The majority of its receivables and liabilities are denominated in euros.

Through its active risk management system, ADRA is able to comply with statutory risk management requirements and provide its supervisory bodies with timely, comprehensive and high-quality risk assessments. The Executive Board considers the overall risk



profile of the association to be limited and manageable and does not believe that these risks threaten ADRA’s continued existence. At the same time, ADRA Germany has already taken steps through its continuously evolving strategy to respond to the changing environment in the humanitarian and development sector. We will continue to strengthen areas of innovation and further diversify our funding sources. This will require determination, focus and the courage to explore new opportunities.

2. Outlook and Forecast

The pace of political and societal change in Germany and beyond is unmistakable. ADRA must respond to these developments and is taking steps to remain flexible while continuing to operate effectively and efficiently in both local and international crises. This is the core purpose of ADRA and will not change. At the same time, our funding, strategy, organizational direction, as well as potential partnerships and areas of work, must be adapted to this new reality. Throughout 2026, we will pursue this transformation in a structured and purposeful manner, positioning ADRA to ensure that we can continue to support those who need our assistance in the years ahead.

ADRA is proud to be part of Germany’s and Europe’s humanitarian community, as well as German civil society. **A commitment to the well-being of all people is at the heart of ADRA’s identity and firmly embedded in our long-term strategy.** Putting this commitment into practice requires constant adaptation. Our work is shaped by a rapidly changing environment and by shifting priorities from one year to the next. Most recently, this has included substantial budget reductions by government ministries and institutional donors, as well as changes in public awareness of and support for humanitarian and development objectives across German society.

Many external factors are fundamentally reshaping the conditions under which our sector operates. ADRA Germany must therefore continue to evolve, adapt to new realities, and remain flexible through continuous learning and adjustment. At the same time, many of our core priorities remain unchanged.

Ensuring safe access to project areas will become an increasingly important challenge for our work. Access may be restricted by local armed groups (for example in South Sudan and parts of Mozambique affected by Boko Haram) or by risks to the health and safety of project staff, such as Ebola outbreaks in the DRC. In Ukraine, the frontline remains volatile, and ongoing attacks continue to hinder humanitarian operations, in some cases making them impossible.

Trusted partnerships to alleviate poverty, hunger, and structural injustice remain a key focus for ADRA. Nurturing and strengthening these partnerships is essential for our global network, which relies on local organizations to create sustainable change. The same applies to both new and long-standing partnerships with institutions that have supported and co-financed our projects for many years. A values-based approach to implementing preventive, sustainable, timely, and equitable projects is deeply rooted in ADRA Germany’s

identity as a faith-based humanitarian organization. In the future, we will increasingly engage in humanitarian and development consortia in order to present institutional donors with strong, comprehensive, and high-quality programs while ensuring efficient local implementation. Our assessment and forecast for the development of program and project work in Germany and internationally remains that crises and the need for practical operational project implementation will continue to increase above average. However, the availability of funding will remain subject to uncertain, short-term, and rapidly changing factors. Climate change is contributing to increasing vulnerability in already fragile regions, which are disproportionately affected by crises.

ADRA continues to observe a trend toward increased support from large private foundations and major individual donors. These donors have different expectations and requirements for international projects, project reporting, and opportunities for engagement than institutional and public donors. To attract this type of funding for humanitarian and development projects, dynamic and flexible proposal development is required.

In addition, private individuals as donors remain of utmost importance. From German society, ADRA receives the mandate to implement humanitarian projects in response to crises and to contribute to the sustainable alleviation of suffering. Both during the reporting year and in the current period, ADRA has experienced an overwhelming willingness among donors to provide financial support. This demonstrates that compassionate and solidarity-based assistance is deeply rooted in our society. Solidarity remains a deeply valued principle despite the financial pressure many donors themselves experience due to rising costs of living.

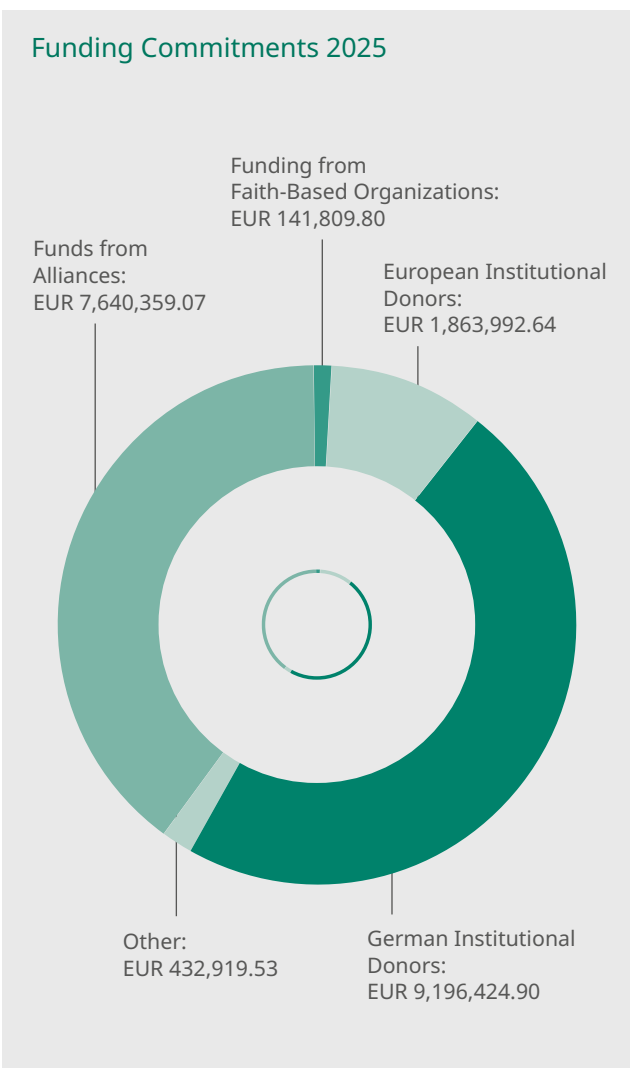


For both development programs and emergency response activities, we expect very limited growth or a further – and potentially significant – decline in the coming year, with projections ranging from approximately -20% to +2%. In the event that the risks described above materialize, we have developed guidelines for a worst-case scenario involving a reduction of our activities by 15% to 30%.

In our highly dynamic environment, we as a medium-sized humanitarian organization must be able to quickly recognize emerging developments and respond flexibly and efficiently to new requirements. ADRA must be prepared to scale up its activities – for example, in response to sudden large-scale crises and disaster – in order to fulfill the core purpose of the association: serving humanity and helping people find hope again.

Funding Commitments

Funding commitments represent the financial value of planned national and international humanitarian projects that were contractually approved and signed during the respective fiscal year. They therefore constitute both a commitment by institutional donors to provide project funding and an assignment for ADRA Germany to implement these projects in the following years.



	2025	2024	2023	2022	2021
	EUR	EUR	EUR	EUR	EUR
German Institutional Donors					
Federal Foreign Office (AA)	3,020,000.00	389,715.14	3,693,687.80	19,278,943.85	301,401.60
Federal Ministry for Economic Cooperation and Development (BMZ)	6,176,424.90	1,604,400.50	2,773,836.98	10,025,771.17	3,582,635.02
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)	0.00	391,782.38	-8,125.80	0.00	684,560.80
	9,196,424.90				
European Institutional Donors					
European Civil Protection and Humanitarian Aid Operations (DG ECHO)	646,492.64	679,249.38	1,924,782.58	769,534.21	1,264,829.86
European Commission Directorate-General for International Partnerships (EuropeAid/DG INTPA)	1,217,500.00	8,064,573.57	-7,782.67	10,458,493.97	0.00
	1,863,992.64				
Funds from Alliances					
Aktion Deutschland Hilft (ADH)	7,569,559.07	8,260,412.54	6,434,258.74	13,138,819.52	10,985,406.47
ADRA Partner Network	70,800.00	558,000.00	43,652.20	105,000.00	216,129.19
	7,640,359.07				
Foundation Funding					
Blue Action Fund / Nature Trust Alliance	0.00	0.00	4,464,872.00	2,988,977.00	0.00
ADRA Foundation	0.00	0.00	0.00	0.00	0.00
Funding from Faith-Based Organizations					
Disaster, Famine, Relief Offering Fund (DFRO)	0.00	176,542.90	34,957.79	40,082.16	212,065.22
Other faith-based organizations	141,809.80	44,731.45			
	141,809.80				
Other	432,919.53	110,072.59	208,523.28	72,619.83	34,811.20
Subtotal of Project Commitments	19,275,505.94	20,279,480.45	19,562,662.90	56,878,241.71	17,281,839.36
Voluntary Contributions					
Individual Donations	3,329,302.75	4,050,760.31	4,740,985.17	3,329,302.75	4,602,410.95
In-kind Donations	678,897.27	672,731.89	626,273.07	605,698.83	596,832.62
Total	23,283,705.96	25,002,972.65	24,929,921.14	60,813,243.29	22,481,082.93



Independent Auditor’s Report

Based on the final results of our audit, we issued an unqualified auditor’s opinion dated June 2, 2026, on the annual financial statements as of December 31, 2025, and the management report for the 2025 fiscal year of ADRA Germany, Weiterstadt. The opinion is reproduced in part below.

Opinion

We have audited the annual financial statements of ADRA Germany, Weiterstadt, for the fiscal year ended December 31, 2025. The financial statements comprise the balance sheet as of December 31, 2025, the statement of income and expenses for the fiscal year, and the notes to the financial statements, including the accounting and valuation methods applied. In addition, we have audited the management report of ADRA Germany, Weiterstadt, for the fiscal year ended December 31, 2025.

In our opinion, based on the results of our audit, the accompanying annual financial statements comply, in all material respects, with the German commercial law provisions applicable to corporations. They present a true and fair view of the association’s assets, financial position, and results of operations as of and for the fiscal year ended December 31, 2025, in accordance with German generally accepted accounting principles.

The accompanying management report provides an accurate representation of the association’s position. In all material respects, it is consistent with the annual financial statements, complies with German statutory requirements, and appropriately presents the opportunities and risks related to the association’s future development.

Pursuant to Section 322 (3) first sentence, of the German Commercial Code (HGB), we declare that our audit did not result in any objections regarding the proper preparation of the annual financial statements or the management report.

[...]

Munich, June 2, 2026

RBT Treuhand GmbH
Public Accounting and Tax Advisory Firm


(Römer)
Auditor

Here you will find a selection of publications released by ADRA in 2025.
Additional publications are available [online](#).





Benefit Harp Concert in Cham

This year, a Christian music group from Cham organized its first benefit harp concert in support of ADRA. The organizers wanted not only to inspire the participating children through music but also to encourage them to experience the value of serving others through their performance. Concert attendees also had the opportunity to learn more about ADRA's work. Proceeds from the event will support our Keep Girls Safe project in Thailand. We sincerely thank all the musicians and everyone who contributed through their generous donations.



25 Years of "Children Helping Children!" – Anniversary Celebration in Darmstadt

This year, ADRA's nationally recognized Christmas campaign "Children Helping Children!" celebrated its 25th anniversary. To mark the occasion, an anniversary celebration was held at the Campus of Marienhöhe School Center in Darmstadt, welcoming guests from across Germany as well as several other European countries. The event looked back on the campaign's beginnings through interviews with its founders and inspiring insights into its history, illustrated with photographs and video presentations. The celebration concluded with an opportunity for guests to connect and enjoy coffee and cake together.

A Look Behind the Scenes

Our ADRA Days provide an opportunity to introduce ADRA directly to local churches and youth groups. During these events, we present the work of the global ADRA network and share updates on current priorities, including our development education activities. Several ADRA Days were held in 2025, including events in Uelzen, Münster, and Mainz. Church members had the opportunity to meet with ADRA staff, ask questions, and learn more about our projects and humanitarian work.



World Children's Day at ADRA

On World Children's Day, September 21, ADRA traditionally launches its annual Christmas gift campaign "Children Helping Children!" As part of the celebrations on Luisenplatz in Darmstadt, ADRA joined a variety of organizations in presenting activities for children and families. At our information booth, children and their parents learned about the Christmas gift campaign, tried their luck at the prize wheel, and got creative by decorating postcards. Visitors also received popcorn and a balloon to take home.

ADRA at the UN Climate Change Conference

From November 10 to 21, 2025, ADRA actively participated in the UN Climate Change Conference (COP30) in Belém, Brazil. We represented the interests of communities in the Global South that are most severely affected by the impacts of climate change. A panel organized and moderated by ADRA at the German Pavilion highlighted the urgent need to bridge international climate commitments with practical solutions that improve people's daily lives. It illustrated the importance of turning global goals into meaningful local action.



German Protestant Kirchentag 2025 in Hanover

The German Protestant Kirchentag has been a regular fixture in ADRA's annual events calendar for many years. Once again, ADRA participated with an information booth, where visitors could learn about our current projects and humanitarian work. In addition to project updates and information, visitors were invited to spin our prize wheel for the chance to win a variety of giveaways. One of the main attractions was our interactive rolling globe, which remained popular with visitors throughout the event.



ADRA Ambassador Meeting in Mittweida

On September 14, ADRA held its annual Ambassador Meeting at the Seventh-day Adventist Church in Mittweida, Saxony. ADRA Ambassadors are volunteers from local churches across Germany who serve as a link between their congregations and ADRA. They share updates about our work and help raise awareness of our humanitarian and development programs within their communities. The meeting provided an opportunity to thank the volunteers for their dedication, answer questions, and exchange ideas. It also helped strengthen their role and ensure they remain well informed, motivated, and engaged in supporting ADRA's mission.

Reflections for Thanksgiving

The ADRA Devotional is a special format that presents our work within a spiritual and faith-based context. These devotionals are shared through ADRA's various communication channels. This year's devotional focused on Thanksgiving. ADRA staff member Reimund Peters reflected on the meaning of Thanksgiving and explained why it is celebrated. Using a practical project example, he also demonstrated how ADRA supports communities in strengthening food security and building sustainable livelihoods.



Augsburg Christmas Market

The Christmas market season once again began with festive celebrations, and ADRA's dedicated volunteers returned to the Augsburg Christmas Market with two market booths. Their participation has become a valued tradition over the years. Proceeds from the sales supported our Keep Girls Safe project in Thailand, where ADRA works to protect children—especially girls—from human trafficking, forced labor, and exploitation. We extend our sincere thanks to all our volunteers for their outstanding commitment and support.und Helfern danken wir für die großartige Unterstützung!



Mr. Zens, how long have you served on the Supervisory Board of ADRA Germany, and what connects you to the organization?

I have been a member of the Supervisory Board since 2010. ADRA is the humanitarian arm of the Seventh-day Adventist Church. What connects us most is our shared commitment to people in need. We are united by the desire to create lasting improvements in people's lives.

What do you see as the main challenges for humanitarian work in the years ahead?

The growing demand for humanitarian assistance is being met with increasingly limited resources, particularly a reduction in government funding. We will need to strengthen our fundraising efforts and may also need to adapt our programs to this changing funding environment.

What makes ADRA Germany unique in your view?

ADRA enjoys a high level of trust among both institutional donors and implementing partners. The organization is also distinguished by the professionalism, dedication, and strong sense of purpose of its staff.



Norbert Zens is Chief Financial Officer of the Inter-European Division of the Seventh-day Adventist Church, headquartered in Bern, Switzerland.

Impressum

Do you have questions about our work?

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Our Commitment to Gender Equality
Every person has equal dignity. Equal treatment and equal opportunities for people of all genders are fundamental values for ADRA. We are committed to using inclusive and non-discriminatory language in our publications. However, for reasons of readability, this annual report does not use gender-inclusive typographic forms, although they are used in other ADRA publications. We would like to emphasize that all references to persons in this report are intended to include people of all genders equally.

ADRA on SOCIAL MEDIA

Did you know that ADRA is often on the ground within days of a disaster, providing emergency shelter, distributing food, and delivering life-saving assistance? Through our social media channels, we share timely updates on our humanitarian work and keep you informed about where we are responding and how your support is making a difference.

Follow ADRA Germany on your favorite social media platforms and stay up to date with our latest news and stories.

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for Your Support!



ADRA Germany
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